



TOYOTA KIRLOSKAR MOTOR PVT. LTD.,

Plot No.1, Bidadi Industrial Area
Ramanagara - 562109

**CII National Award for
Excellence in Energy
Management-2022**

Division : Production Engineering Services
Document Owner : Magesh K K , Sr. Manager
Presenter : Suresh A P, Dy. Manager



Plant Aerial View :

Confidential



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9. Recognition & Awards

Company Profile :

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SN.	Particulars	Details
1	Name	Toyota Kirloskar Motor Pvt. Ltd.
2	Date of Incorporation	6 th October 1997
3	Head Office	Bidadi, Ramanagaram Dist.
5	Ownership Profile	Toyota Motor Corporation - 89% & Kirloskar Systems Pvt. Ltd.- 11%
6	Employees	5515 Permanent [April 2022]
7	Area	432 Acres
8	Plant Capacity	3,10,000 cars/year



ALL NEW INNOVA CRYSTA

NEW FORTUNER LEAD WITH POWER



NEW CAMRY HYBRID

LEXUS ES350



HILUX

URBAN CRUISER HYRYDER



Major Milestones:

Confidential



Incorporation

Corolla Prado Launch

Fortuner LC200 Launch

Camry Hybrid Prodn.

Crysta Fortuner FMC Launch

Yaris Launch

Urban Cruiser Launch

1997 2000 2003 2005 2009 2010 2013 2014 2016 2017 2018 2019 2020 2022

Qualis Launch

Innova Launch

Elios Prius Launch

Elios Cross, Corolla FMC

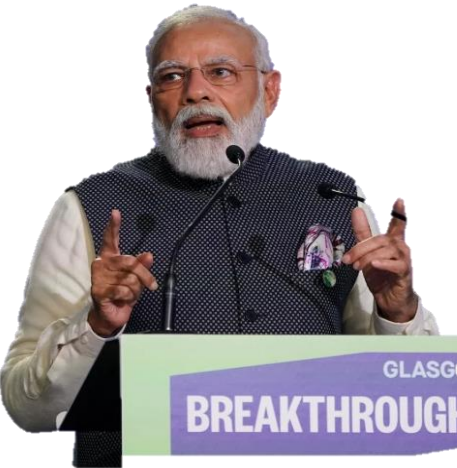
Lexus Launch

Glanza Launch

Urban Cruiser Hyryder Launch



India's 2030 Commitment in COP26 :



Hon'ble Prime Minister **Narendra Modi** proposed "**Panchamrita**" a five-fold strategy- for India to play its part in helping the world get closer to 1.5 degrees Celsius at global climate meet in Glasgow.

Mr. Narendra Modi
Prime Minister, India

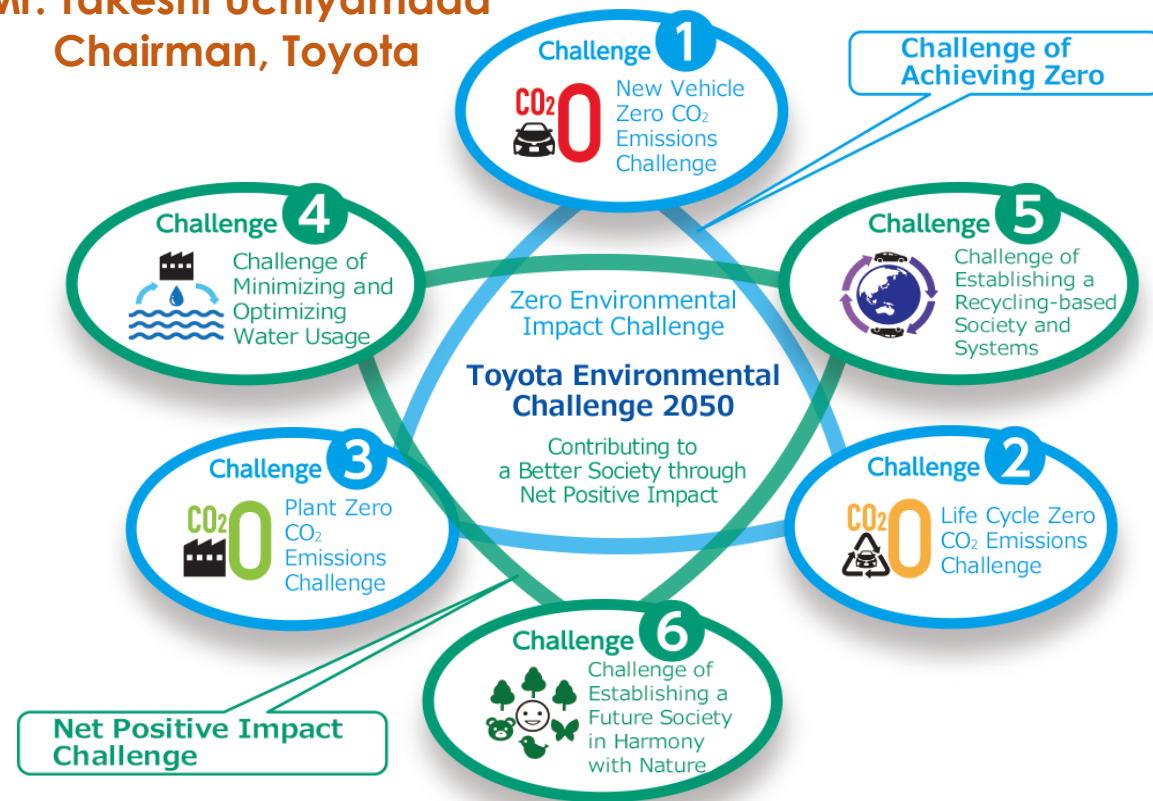
1. Non-Fossil Energy - 500 Gigawatt (GW) by 2030.
2. Renewable Energy Requirement- 50% by 2030.
3. Carbon Emission Reduction -1 Billion Tons from 2005 Base by 2030.
4. Reduction of Carbon intensity of economy by 45% by 2030.
5. India to Achieve Net Zero by 2070.

Global Toyota's Vision 2050:



Announced **Toyota's Vision 2050** in Toyota Environmental forum on **October 14th 2015**.

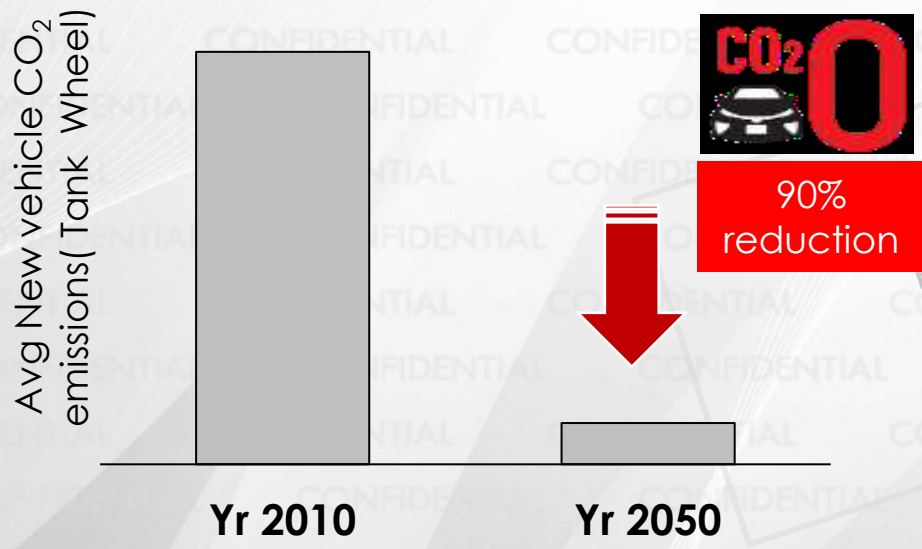
Mr. Takeshi Uchiyamada
Chairman, Toyota



Toyota's strategy for electrification

➤ Product

New Vehicle Zero CO₂ Emissions Challenge



90% reduction in new vehicle CO₂ emissions by 2050

Toyota Fundamental Stance

Energy Conservation

Energy Diversification

When widely-used, eco-friendly cars can contribute to environmental protection

+ Pursuing the Joy of Cars

Responding to environmental issues while pursuing the Joy of Cars

Challenge No-2: [Life Cycle Zero CO₂ - Supplier & Dealers]

Supplier:

Training Supplier at TKM



Training & TKM Best Practices sharing

Energy Reduction



Transfer from Energy to No Energy Machines

Promoting Renewable Energy



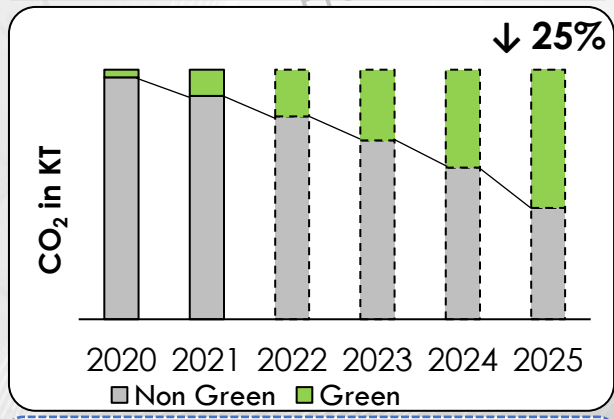
Solar panel at Supplier Plant



Wind energy introduced

Utilization of Renewable source of Energy supply

CO₂ Reduction Potential



25% Reduction from FY2019 base

Dealer:

ECO Dealership Guidelines



CO₂ Manual

Training Dealers at TKM



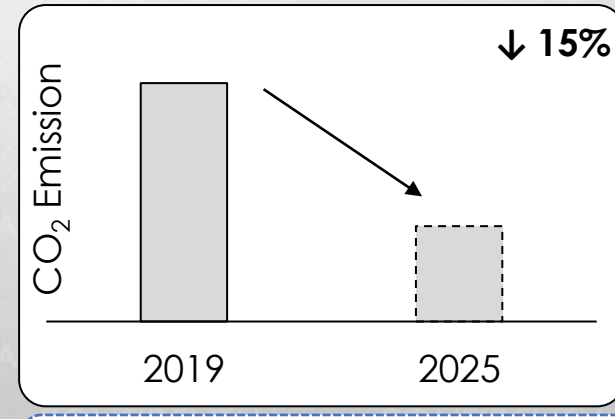
All dealer across India, **8200** People trained in **230** dealers

Promoting Renewable Energy



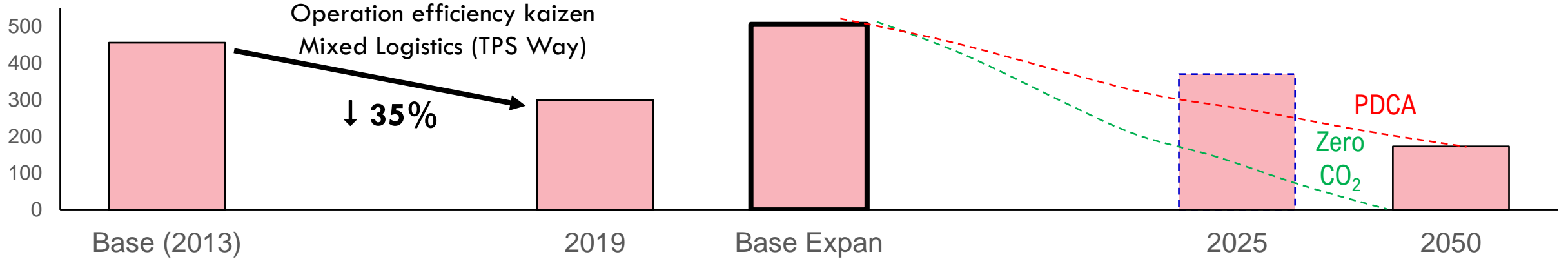
Utilization of Renewable source of Energy supply

CO₂ Reduction Potential



15% Reduction from FY2019 base

CO₂ reduction YoY Kaizen, Supply base expansion, Green logistics (Rail, CNG) enhancement



4 Key Strategies (Ongoing):

- 1 **Supplier base shifting Close to South**
 < D22 - 33 Suppliers shifted >
- 2 **Mixed Logistics adoption (TPS way)**
 < Service parts, Unit Suppliers, CBU >
- 3 **Utilize CNG, Rail**
 < CNG, Rail logistics to parts >
- 4 **Technology utilization**
 < EV, LNG >

Future Road Map :

Current

- 1 Supplier Base Shift
- 2 Mixed Logistics adoption (TPS Way)

2022 ~ 2025

- 3 Utilize Rail, CNG

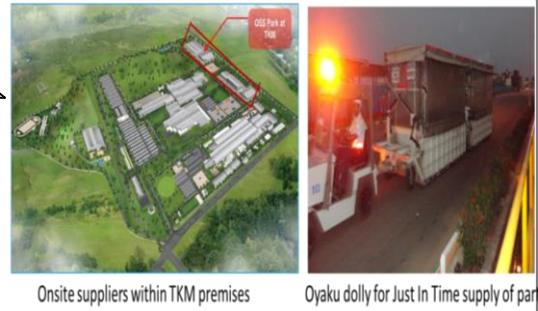
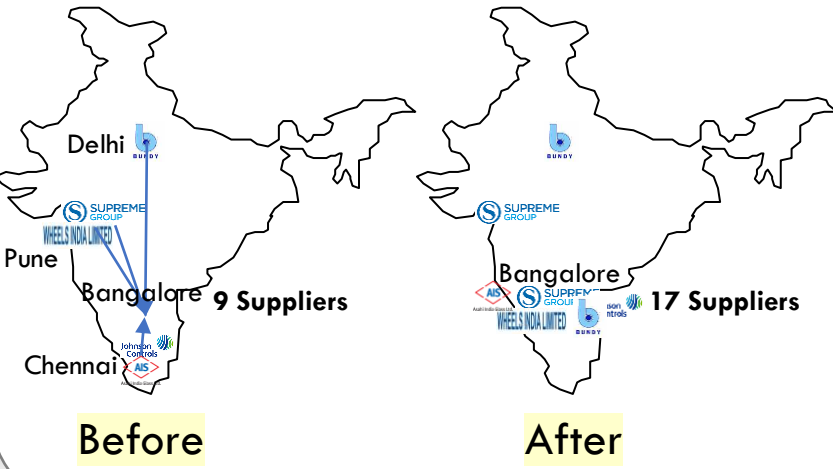
~ 2030

- 4 **Technology utilization (EV, LNG)**

Challenges :

- ❖ Supplier alignment
- ❖ Technology availability
- ❖ Infra Visibility
- ❖ Operation suitability
- ❖ Govt. initiatives / Policies

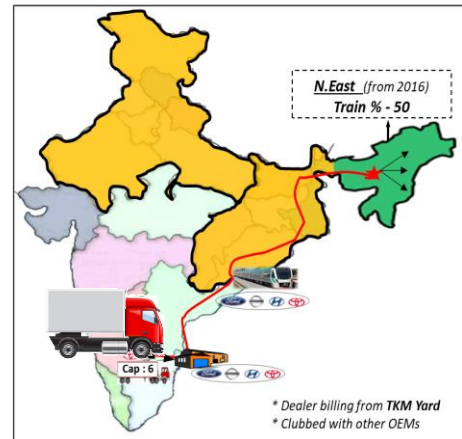
Bring Suppliers to nearest location – Onsite Supplier Concept



CO₂ Reduction:
3,300 Ton/Yr

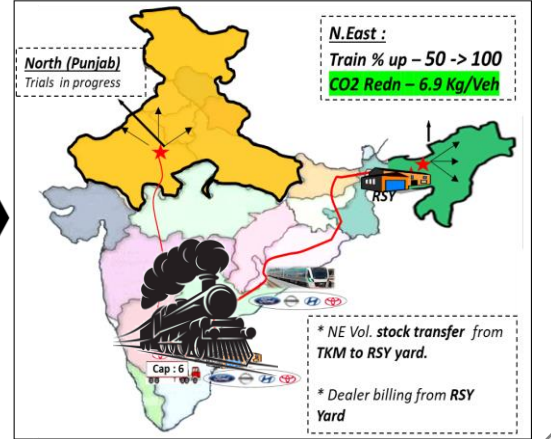
Alternative Logistics

Previous Condition (Only Domestic units):

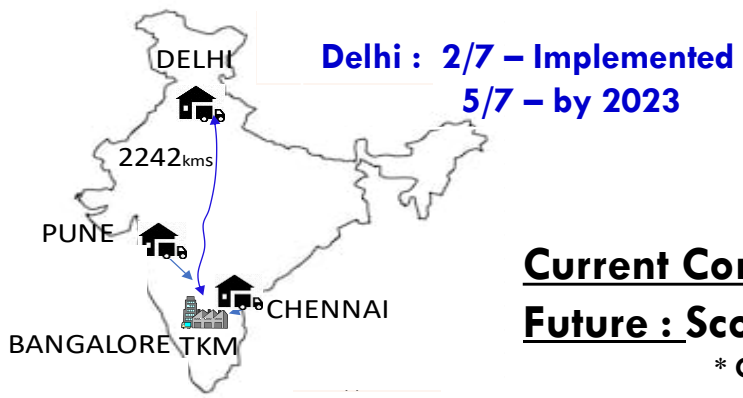


<Rail Logistics>

Revised Condition (For North East Only):



CNG Introduction for parts



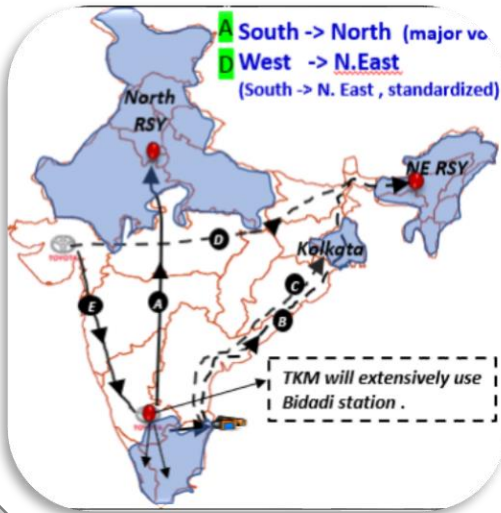
CNG introduction 9 routes
– Truck type HCV :

Current Condition : Limited Truck type
Future : Scope available for Expansion.

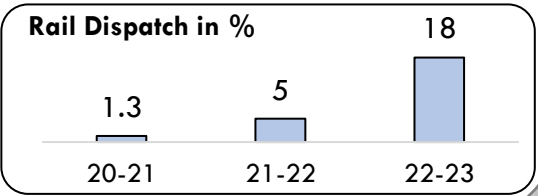
* CNG stations expansion

CO₂ Reduction:
165 Ton/Yr

Rail Logistics Enhancement for CBU



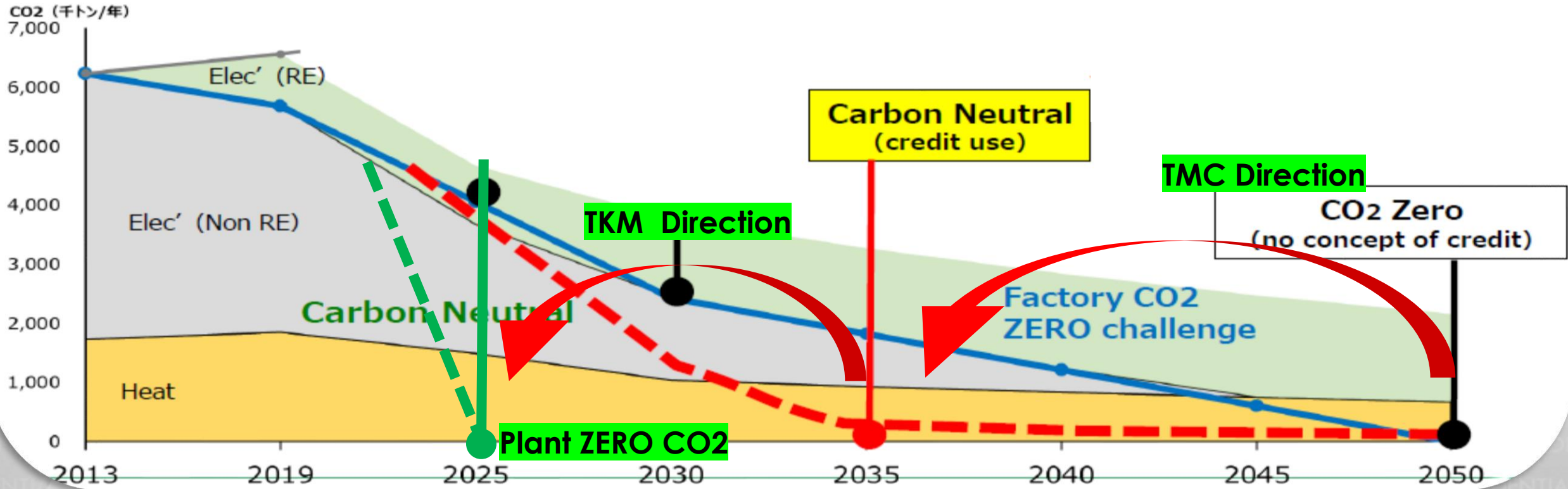
	Loading Stn	Train	Category
A	Chennai	AFTO	Mix with Hyundai
B	Chennai	NMG	Mix with Hyundai
C	Chennai	AFTO	Mix with Hyundai
D	Bidadi	NMG	Exclusive
E	Gujarat	NMG	Mix with Tata



Challenge No-3: [Plant Zero CO₂]

Advancement of Challenge 3 :

Toyota India has opportunity to become first Carbon Neutral Plant among 56 Global plants in 36 countries.



TKM Preponed to Achieve Plant ZERO CO₂ by 2025

2050----->2035----->2025

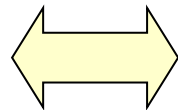
Management Commitment:

At TKM, we understand that social and environmental sustainability is equally important as the economic sustainability.

The future generation is looking towards the organizations to address the critical environmental issues that the planet is facing today.

In all our business decisions we shall consider environment aspect as a top priority.

Toyota 2050 Challenge



12 of the 17 SDG's linked 2050 Challenge

Environment Policy:

TOYOTA

ENVIRONMENT POLICY

As a responsible organization, we at Toyota Kirloskar Motor Pvt. Ltd. firmly believe in the philosophy of "Respect for the planet".

Also understanding the environmental threats, posing the industry and mankind, the "Toyota Environmental Challenges 2050" forms the base of the mid to long term commitment towards Environmental Protection.

Hence, we reaffirm our commitment, to contribute to the society by ensuring Environment protection, throughout life cycle of our Products, Operations and Services.

To realize our commitment, we shall aim to:

- Quantify & Reduce Green House Gas emission across the Value chain & Life Cycle, by Promoting cleaner technologies and processes.
- Conserving water resources with the objective of achieving water neutrality.
- Optimizing material usage, minimizing waste and enhancing/improving recyclability.
- Looking beyond environmental compliance obligations towards realizing the real intent of preserving the environment.
- Promoting biodiversity conservation & supporting community environment initiatives.

TKM commits to engage with all stakeholders (Team Members, Suppliers, Dealers, Customer, Contractor, Community...), to create eco consciousness, and to motivate and inspire them to achieve Environmental sustainability. We shall strive to achieve these objectives to realize our dream of "Living in Harmony with Nature".

Akito Tachibana
Akito Tachibana
Managing Director

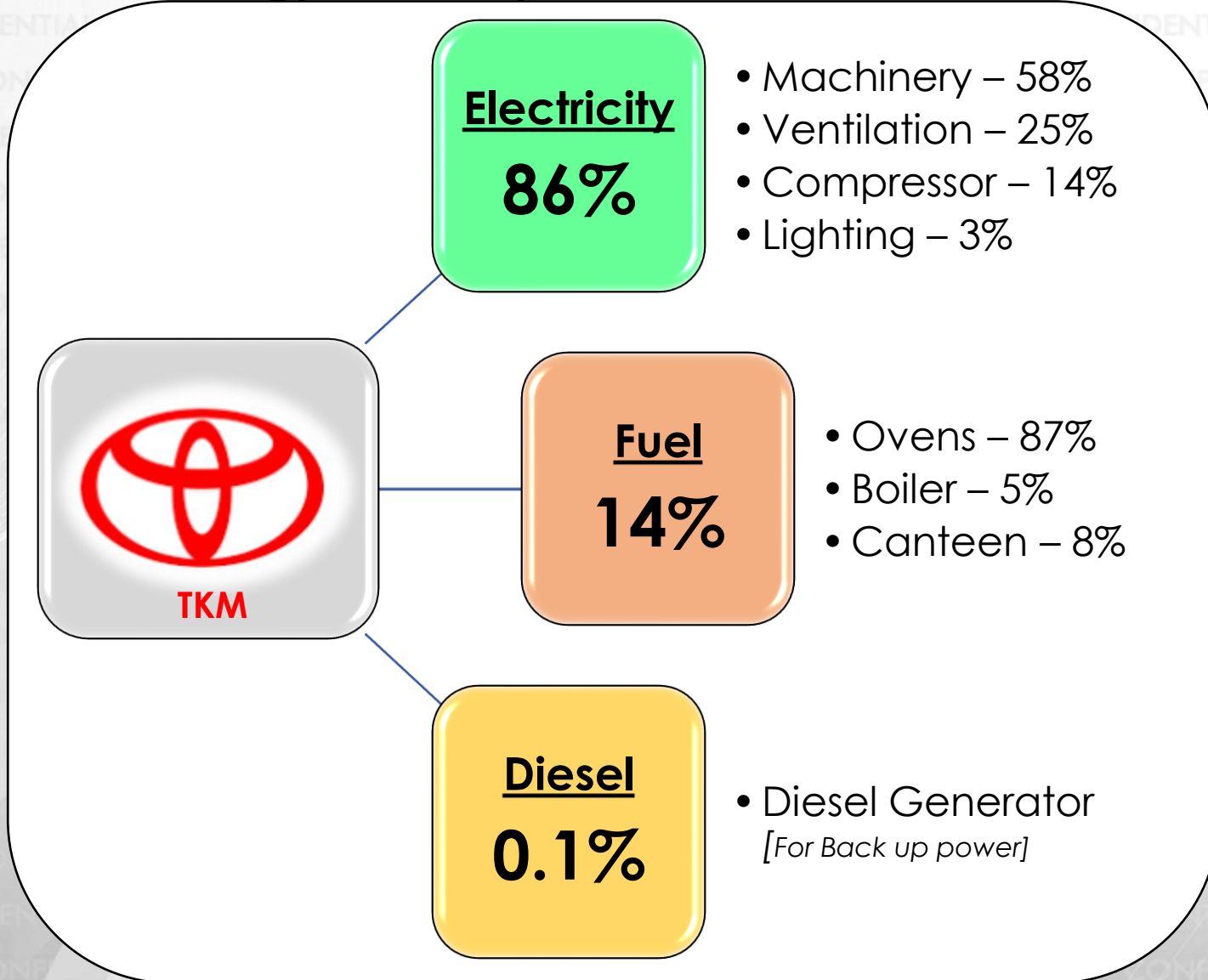
Supersedes All Previous Environmental Policies
This policy is effective from 2nd of May 2017

Toyota Environmental Challenges 2050 aligned to Sustainable Development Goals (SDG)

Energy Data:

Confidential

Overall Energy Summary:



Approach:

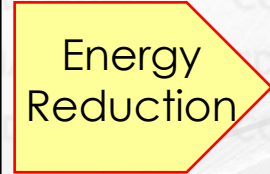
Consumption:

① Low CO₂ technology

Drive through Latest Technologies & Upgrade Existing Condition **with Investment & Resources.**

② Daily Kaizen

Existing Resources Energy Reduction activities on Daily basis **involving Team Members**



Supply:

③ Renewable Energy

Conversion of Plant Energy to **Renewable energy** (Zero CO₂-Energy) to achieve **RE-100**

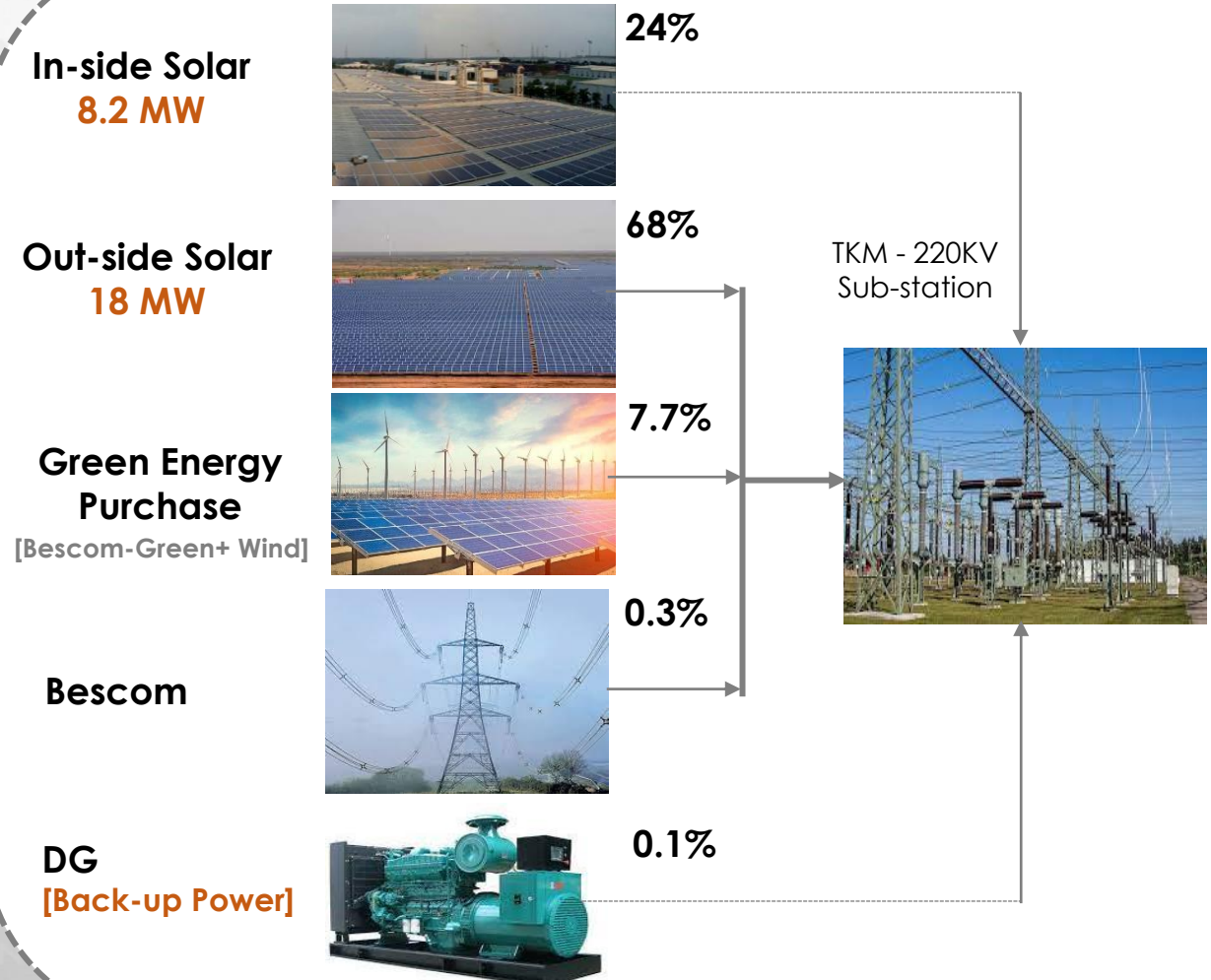
Energy Scenario:

Confidential

Challenge No-3

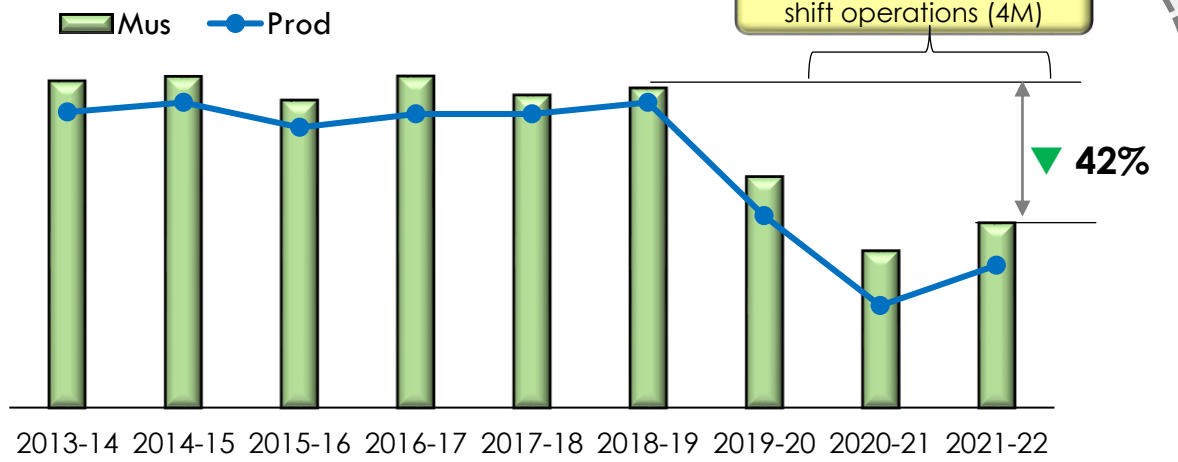


Electric Energy

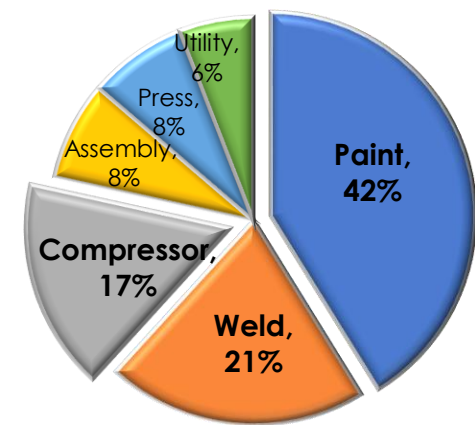


Source: Energy Reports [FY2021-22]

Power Consumption Trend



Shop wise consumption



Production Volume decreased by **54%** from FY2018-19 to FY2021-22, Electricity Consumption reduced by **42%**

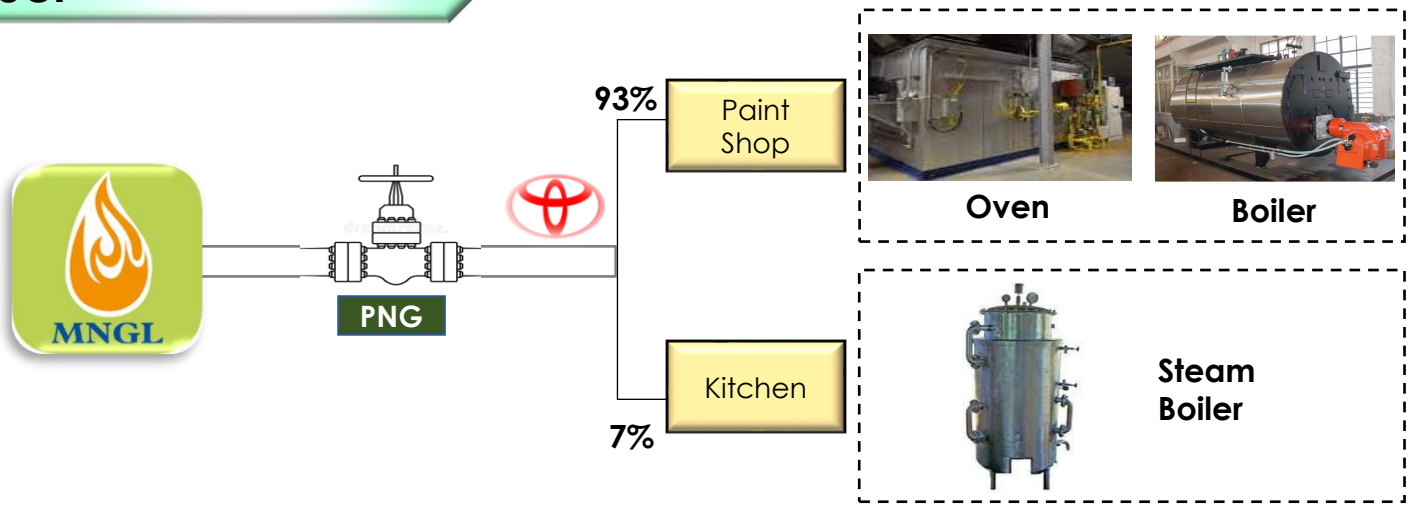
Energy Scenario:

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Challenge No-3



Fuel

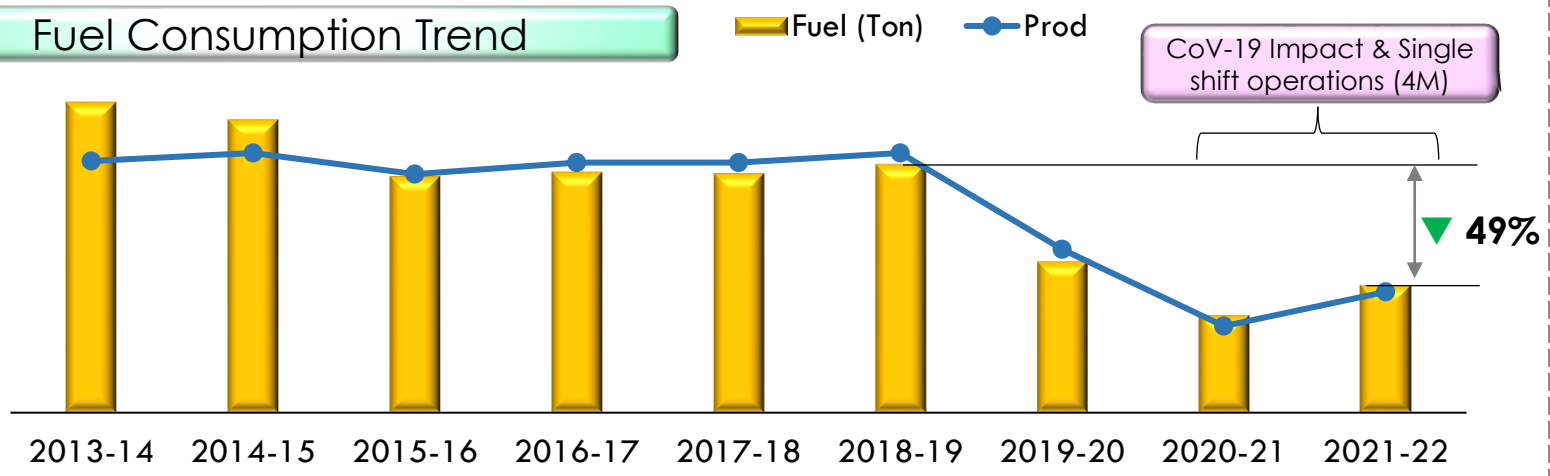


Diesel Generator

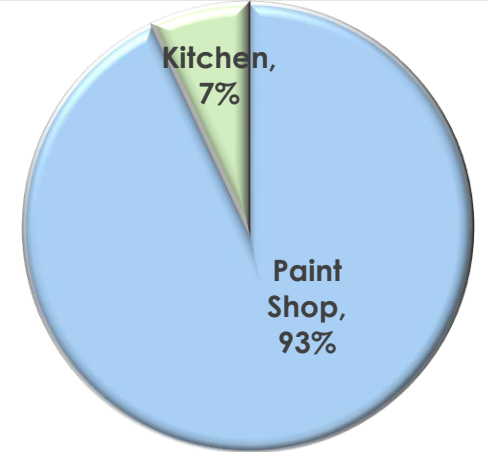


Emergency Power to shop

Fuel Consumption Trend



Shop wise Power consumption

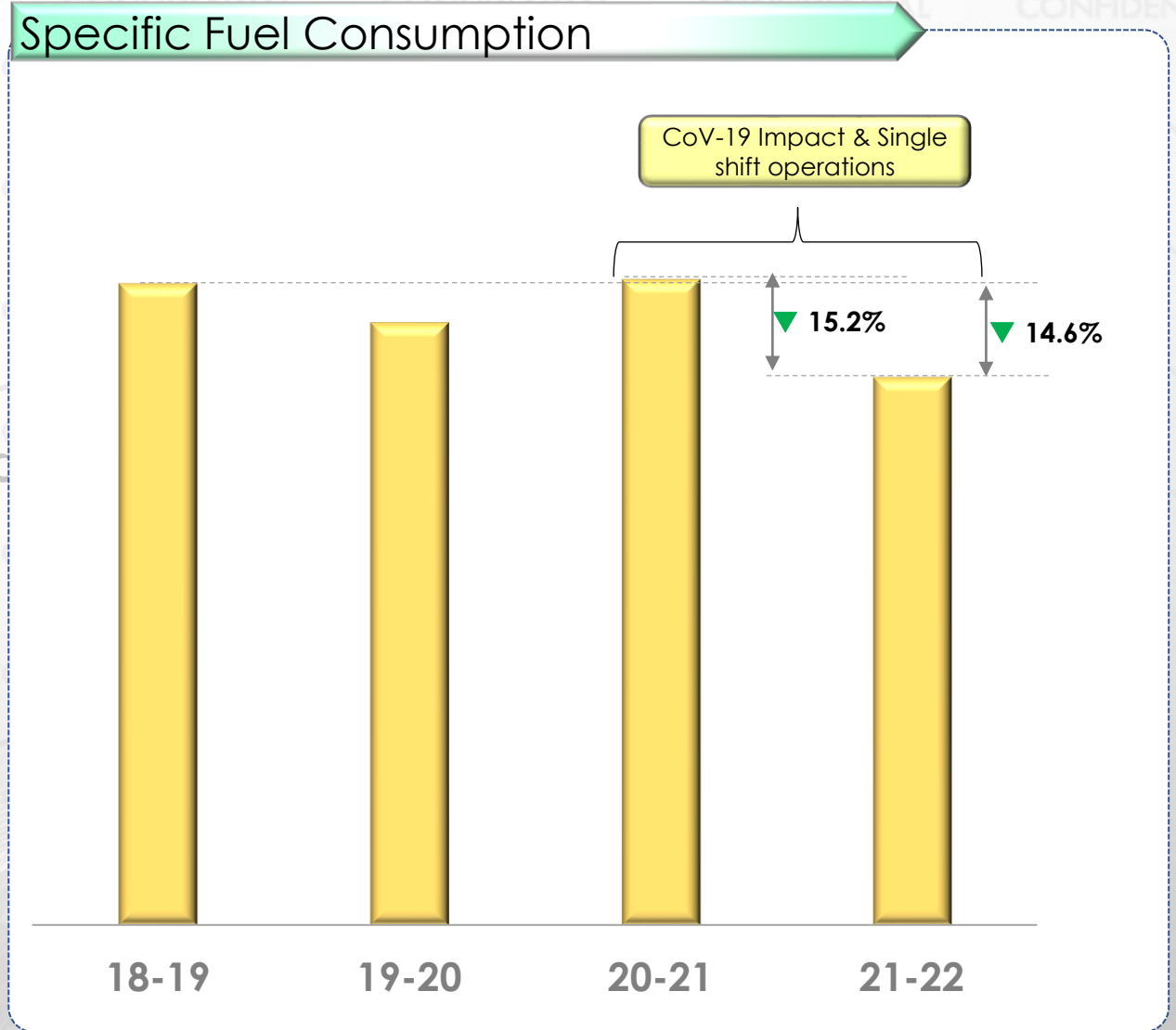
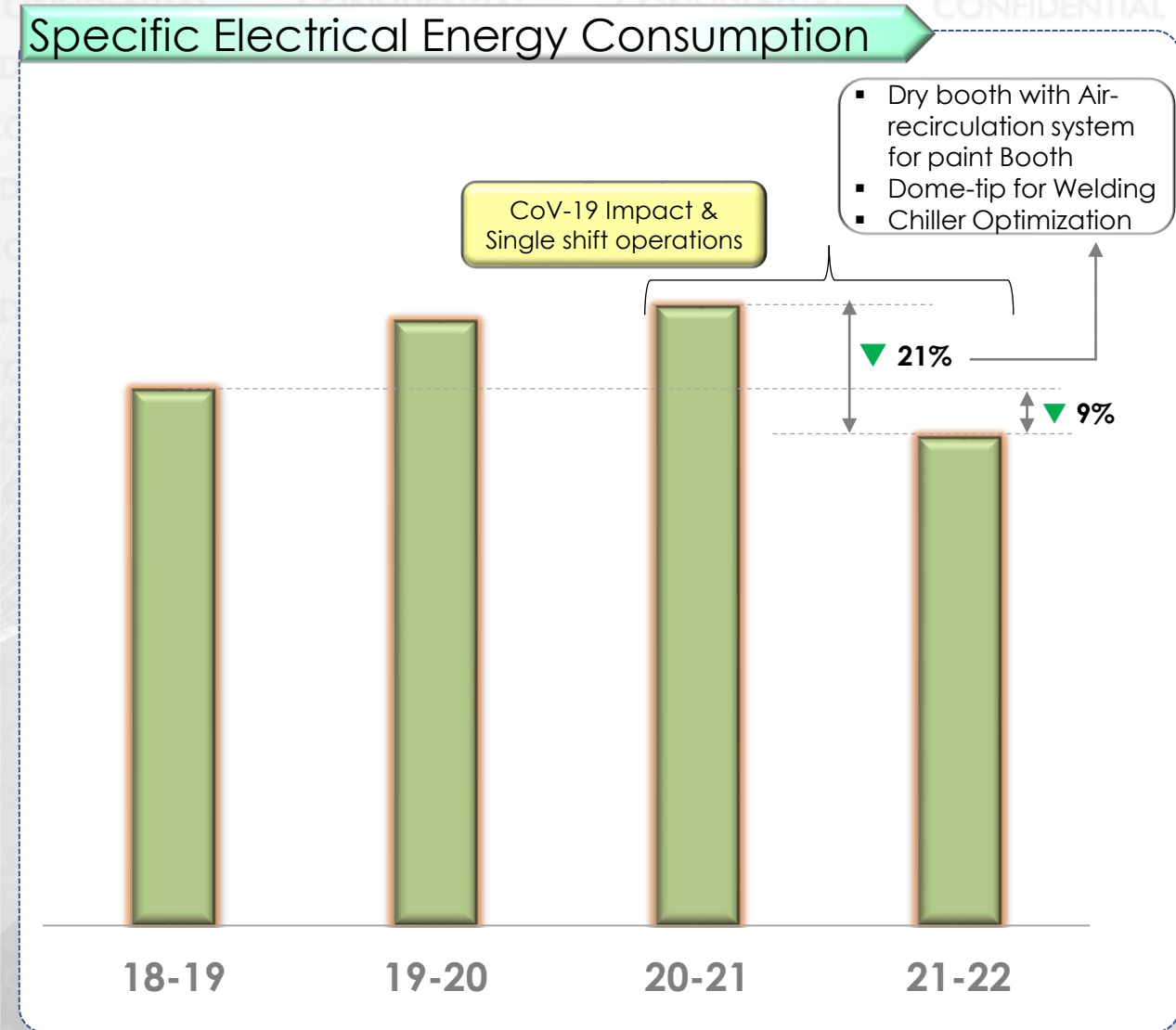


Production Volume decreased by **54%** from FY2018-19 to FY2021-22, Fuel Consumption reduced by **49%**

Specific Energy Consumption :

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Challenge No-3



SEC Reduced by **9%** in Electricity & **14.6%** in Fuel consumption in Last 3 years

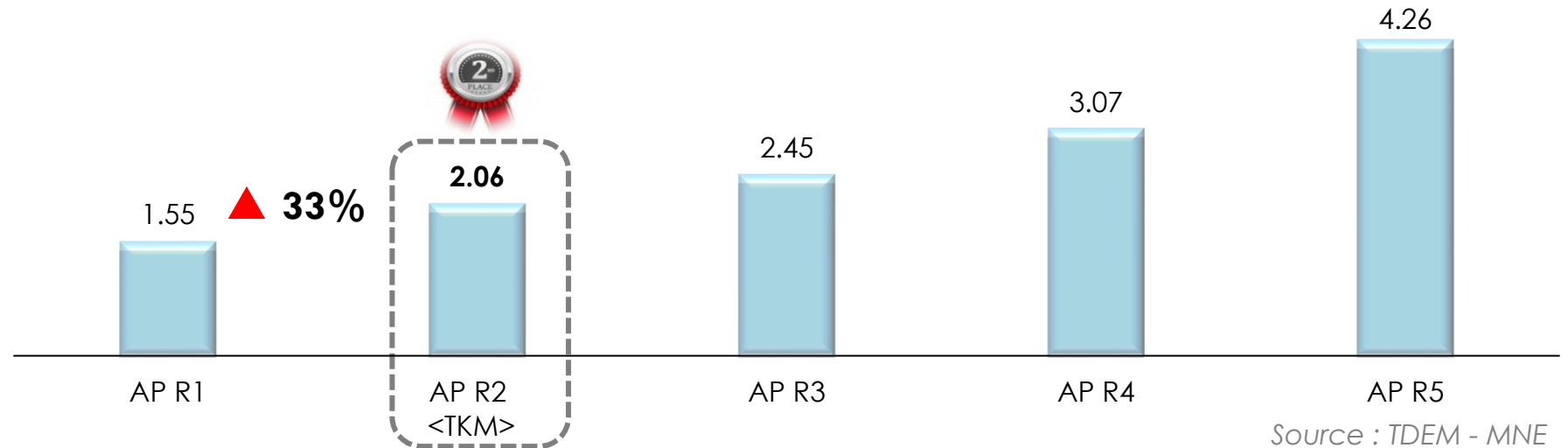
Benchmarking :

Confidential

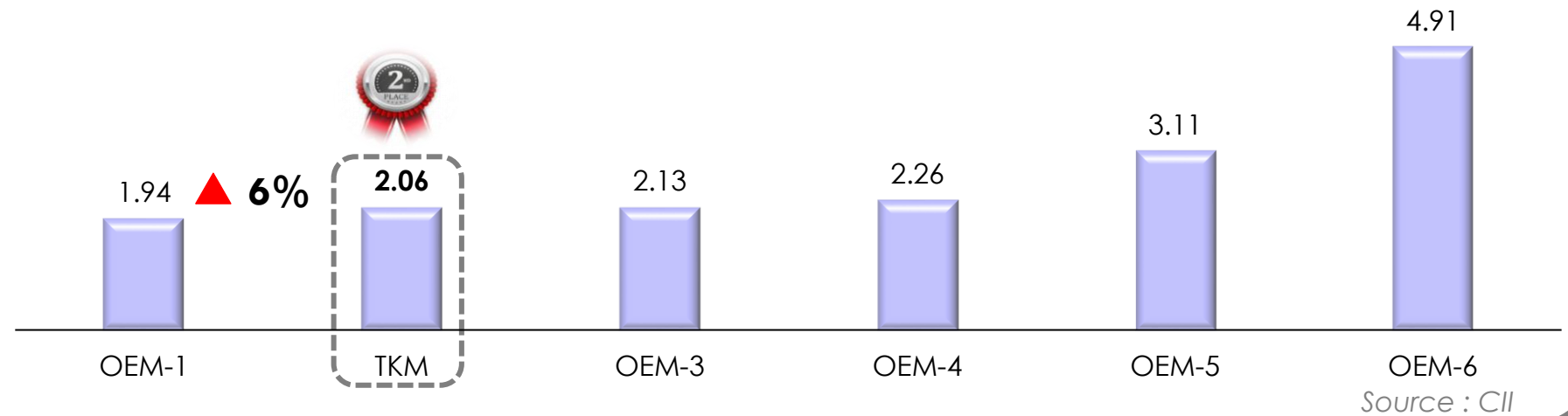
Challenge No-3



Global
(Toyota affiliates)
Benchmark
(GJ/Veh)



National
(OEM)
Benchmark
(GJ/Veh)



TKM at **No-02** position among Asia Pacific Toyota Affiliates & National OEMs

FY2019-20 Major Energy Saving Summary :

Daily Kaizen :

SL No	Kaizen Details	Energy	Annual Saving	Cost Saving (INR in mil.)
Enhance Operational Efficiency:				
1	VFD's installation for Paint Pumps	Electricity	319 Mwh	₹ 1.20
2	Primer booth & base coat Booth Dew point Sensor calibration	Electricity	28 Mwh	₹ 0.60
Energy Management Enhancement:				
4	Segregation of Shop wise Compressed Air-lines	Electricity	59 Mwh	₹ 0.40
5	Sequential stop / start of Equipment	Electricity	90 Mwh	₹ 0.09
6	Ovens Sequential OFF / ON & Auto stop Method change	Fuel	16.2 Ton	₹ 1.18
7	Auto damper providing for fresh Air intake & Inverter for ventilation fans	Fuel	22.6 Ton	₹ 1.6
7	High mast last Operation time revision	Electricity	87 Mwh	₹ 0.42
8	Roof Exhaust fans connected to CTC auto on & off as per production timings.	Electricity	37 Mwh	₹ 0.27
9	VFD's installation for Primer Booth Sludge pool circulation pump	Electricity	35 Mwh	₹ 0.25
10	Primer booth AHU conversion from Point to Window control & Booth burner off while no body in Booth	Fuel	69 Ton	₹ 5.1

FY2020-21 Major Energy Saving Summary : ^{Confidential}

Low CO₂ Technology :

SL No	Kaizen Details	Energy	Annual Saving	Cost Savings (INR in mil.)
Technology Upgradation :				
1	Dry booth Implementation – <i>Water less paint booth.</i>	Electricity	483 Mwh	₹ 3.40
2	Booth Downsizing		3.8 Ton	

Daily Kaizen :

Energy Management Enhancement:

3	UF-2 Pump for agitation pump VFD installation	Electricity	211 Mwh	₹ 1.50
4	Frame line Exhaust Optimization	Electricity	228 Mwh	₹ 1.62
5	Chiller consumption optimization [Booth Window Control, Temp. reduction...]	Electricity	651 Mwh	₹ 4.63
6	All ovens Heat loss minimization by Balancing & Leakage arrest, Start/stop delay	Fuel	6.3 Ton	₹ 0.64
7	Energy reduction through Motion Sensor implementation for Lighting	Electricity	91 Mwh	₹ 0.65
8	Weld shop Energy reduction activities -Robot spots migration to single robot.	Electricity	228 Mwh	₹ 1.63
9	Power reduction in servo machine during nonproduction hours	Electricity	121 Mwh	₹ 0.86
10	Degrease bath temperature reduction by 2 ⁰ C & High efficiency HEX installation to phosphate	Fuel	6.55 Ton	₹ 0.48
11	Sequential start of ED / TC & primer oven	Fuel	17.4 Ton	₹ 1.42

FY2021-22 Major Energy Saving Summary :

Confidential

Low CO₂ Technology :

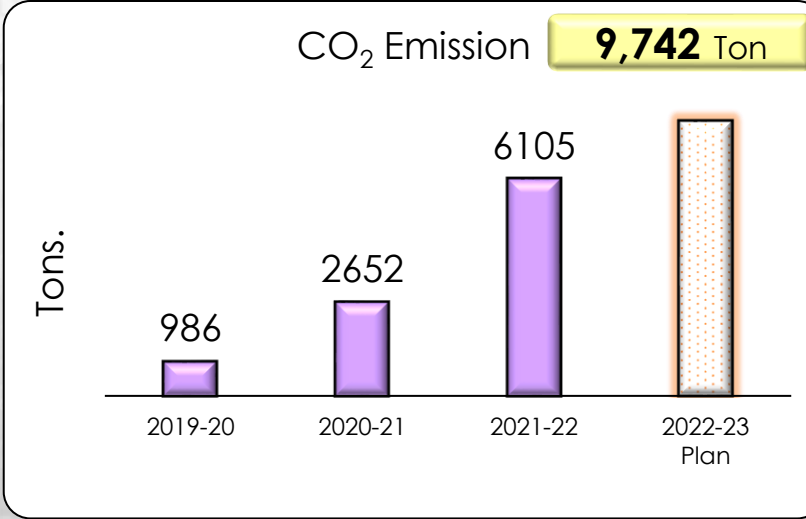
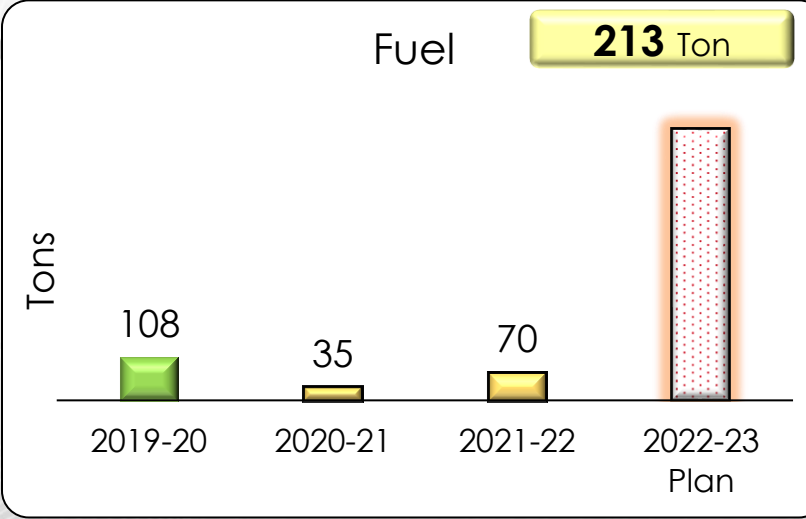
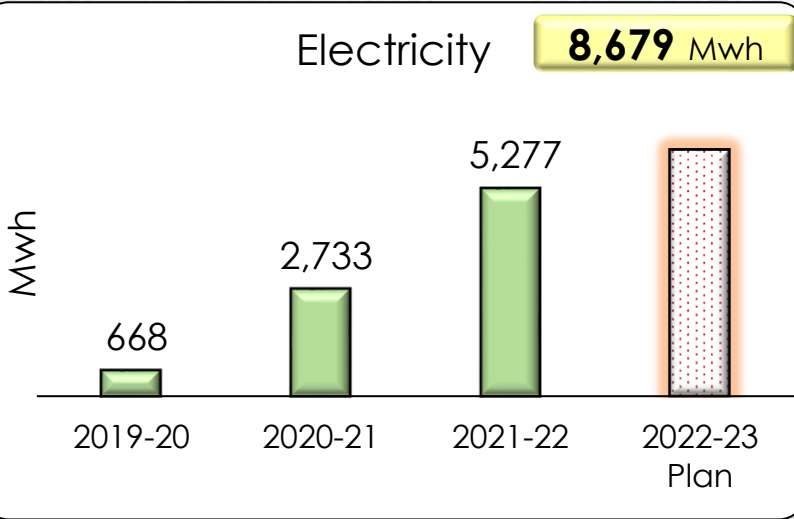
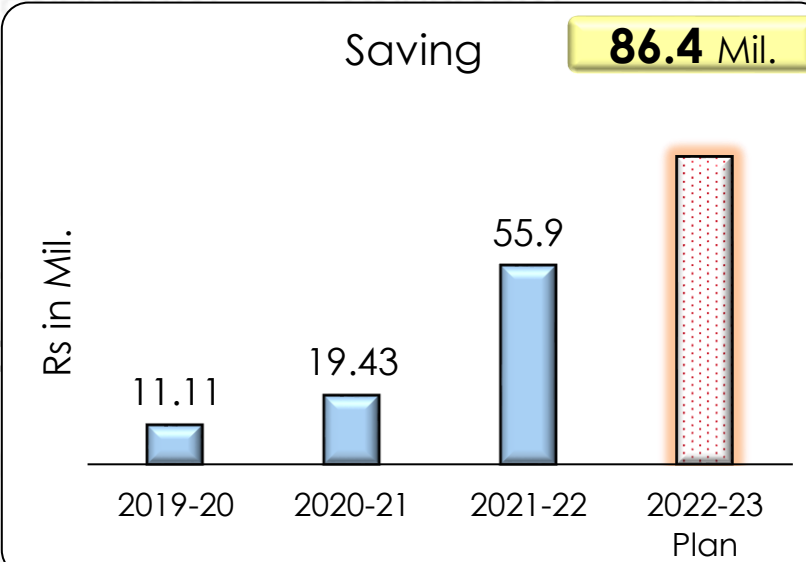
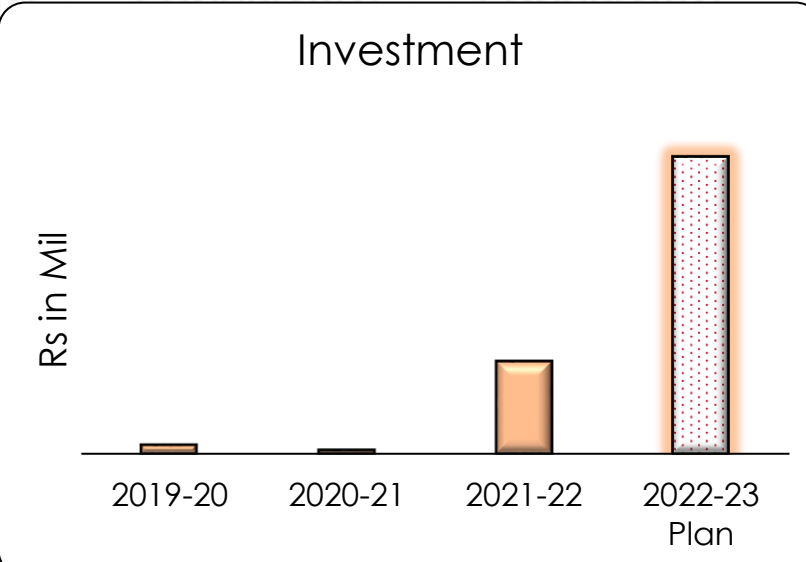
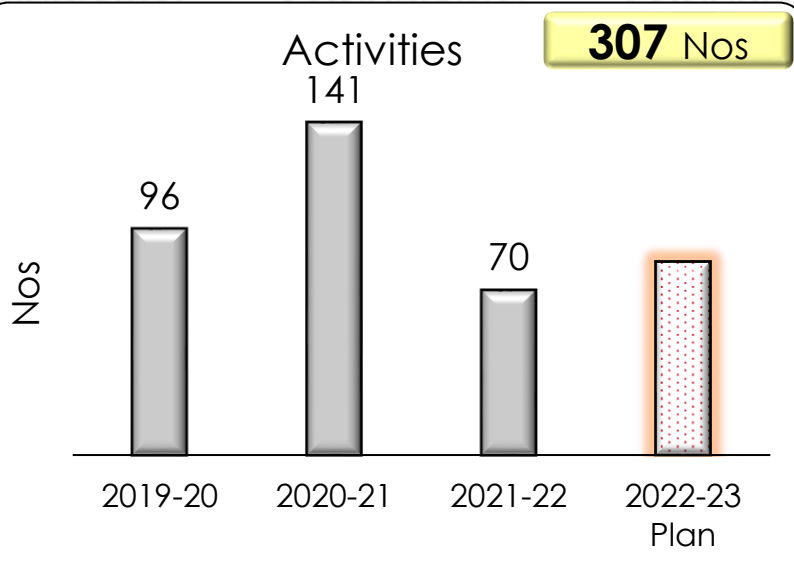
SL No	Kaizen Details	Energy	Annual Saving	Cost Savings (INR in mil.)
Technology Upgradation :				
1	Bumper-A line Dry booth implementation	Electricity	432 Mwh	₹ 3.10
2	Booth Energy reduction through Primer Booth Air-recirculation system	Electricity	546 Mwh	₹ 3.90
3	Fuel source change from LPG to PNG (Pipeline Natural Gas)	Fuel	CO ₂ Reduction	₹ 18.5

Daily Kaizen :

Enhance Operational Efficiency :				
4	Invertors for Chiller Primary, Cooling tower & Condenser pump	Electricity	270 Mwh	₹ 1.93
5	Compressor Pipeline modification, pressure optimize & Baby comp. - holidays	Electricity	626 Mwh	₹ 4.40
6	High Efficiency motor for Weld Cooling Tower (WCT)	Electricity	267 Mwh	₹ 2.00
7	DOME-TIP Implementation for Welding	Electricity	525 Mwh	₹ 3.70
8	Chiller consumption optimization [Pump Reduction, Temp. feed back...]	Electricity	360 Mwh	₹ 0.9
9	LEDification for High mast lamp, Office building, Ware-house & Street lights	Electricity	770 Mwh	₹ 5.5
10	VFD Installation for Pump & Motors in Paint shop & Latest Air-Blower in WWTP	Electricity	534 Mwh	₹ 3.8
11	All oven Start up based on Enthalpy & hot water boiler conversion to Electricity	Fuel	70.3 ton	₹ 5.3

Consumption Reduction summary [FY2019~21]:

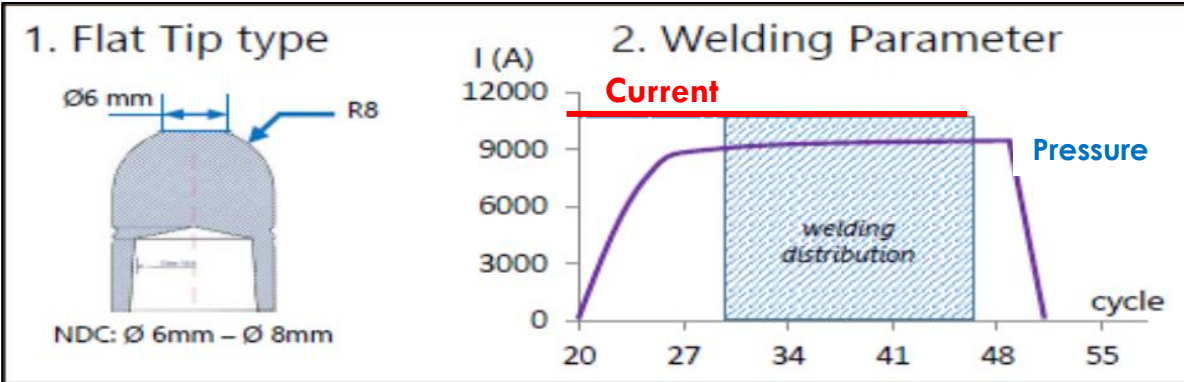
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FY2019~21 Focused on Low Hanging Fruits with minimum investment [ROI : < 2Yrs]

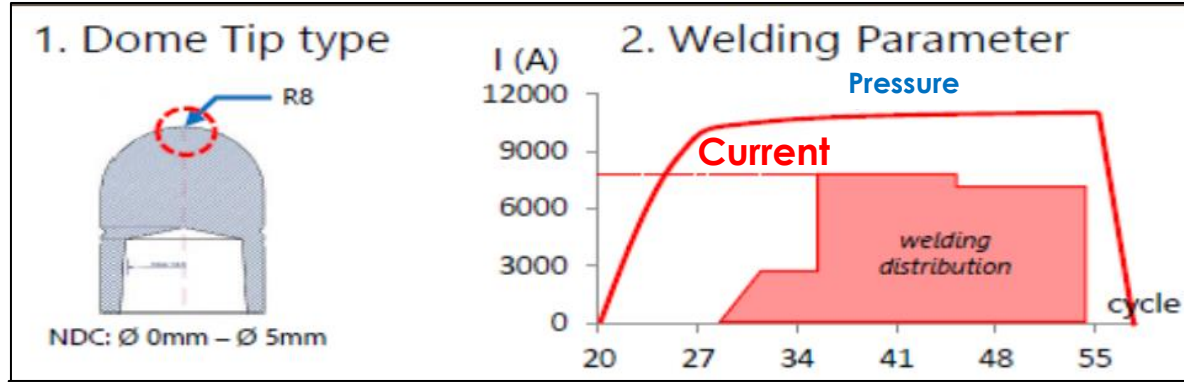
Innovative Projects-1: [Dome-tip Implementation in Weld shop]

A : Flat Tip



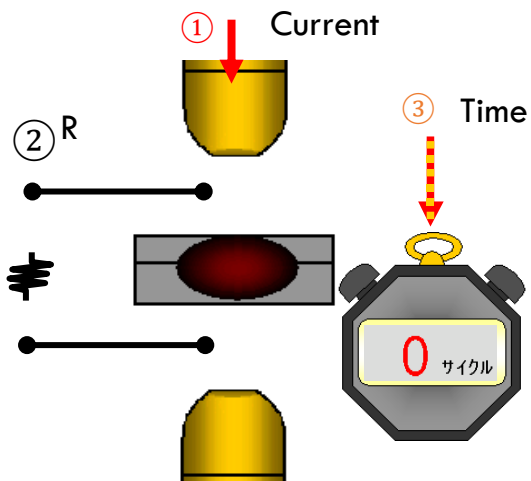
More contact Surface & High Current

B : Dome Tip



Point contact Surface & Low Current

Spot Welding



Comparison

Parameters	Flat Tip (Surface contact)	Dome tip (Point Contact)
Contact Surface (A)	Ampere ↑	A ↓
Effect to Resist (R)	Resistance ↓	R ↑
Effect to Energy (Q)	Joule ↓	J ↑

Benefit

Current Drop (I)	Energy (J)	Benefit
0 %	133	Electric current Reduction up to (15%)
5 %	120	
10 %	108	Tangible Benefit : Energy and CO ₂ Reduction
15 %	96	
20 %	85	Intangible Benefit: Product Quality up
25 %	75	

Reduction:

Electricity :
525 Mwh

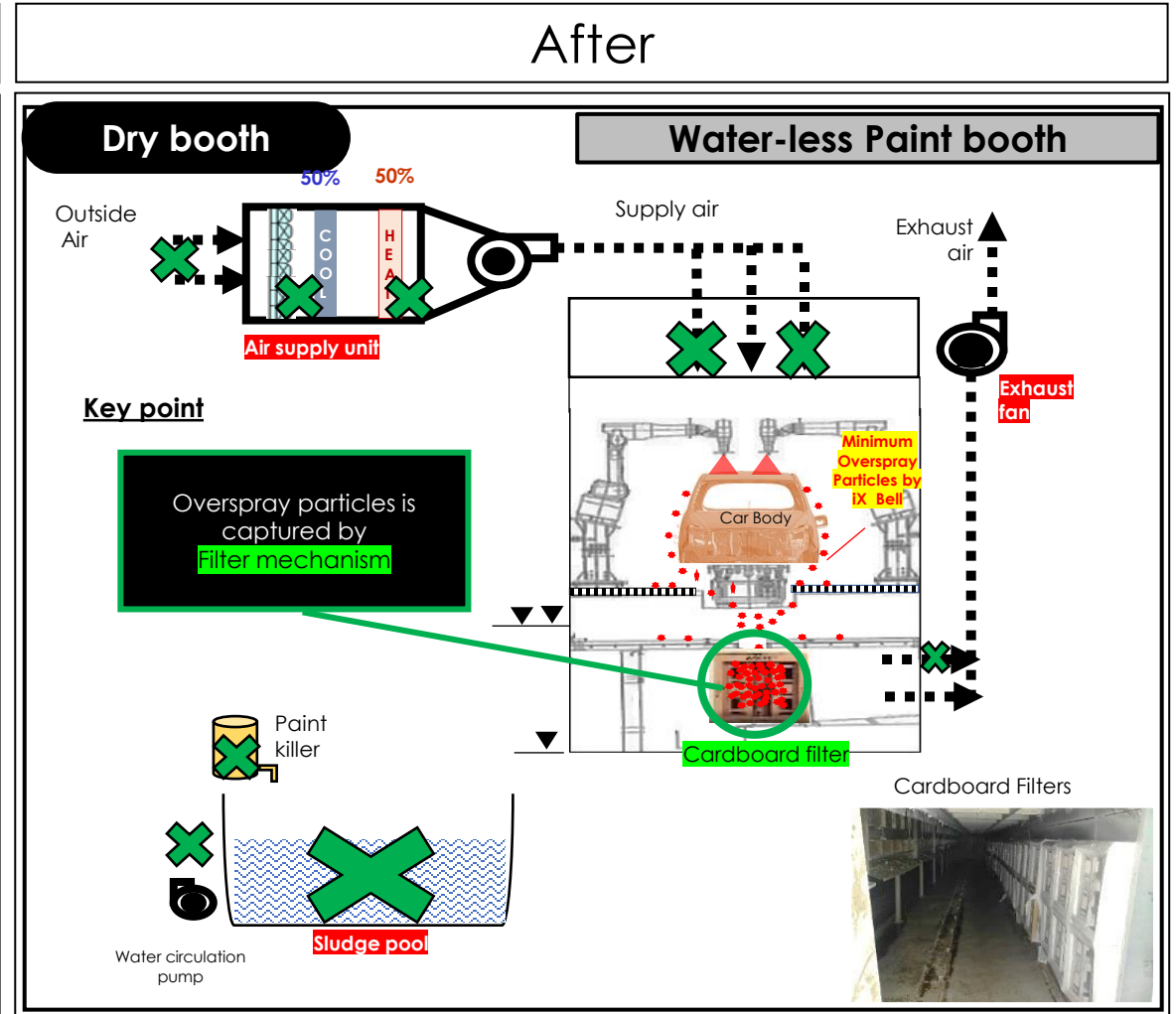
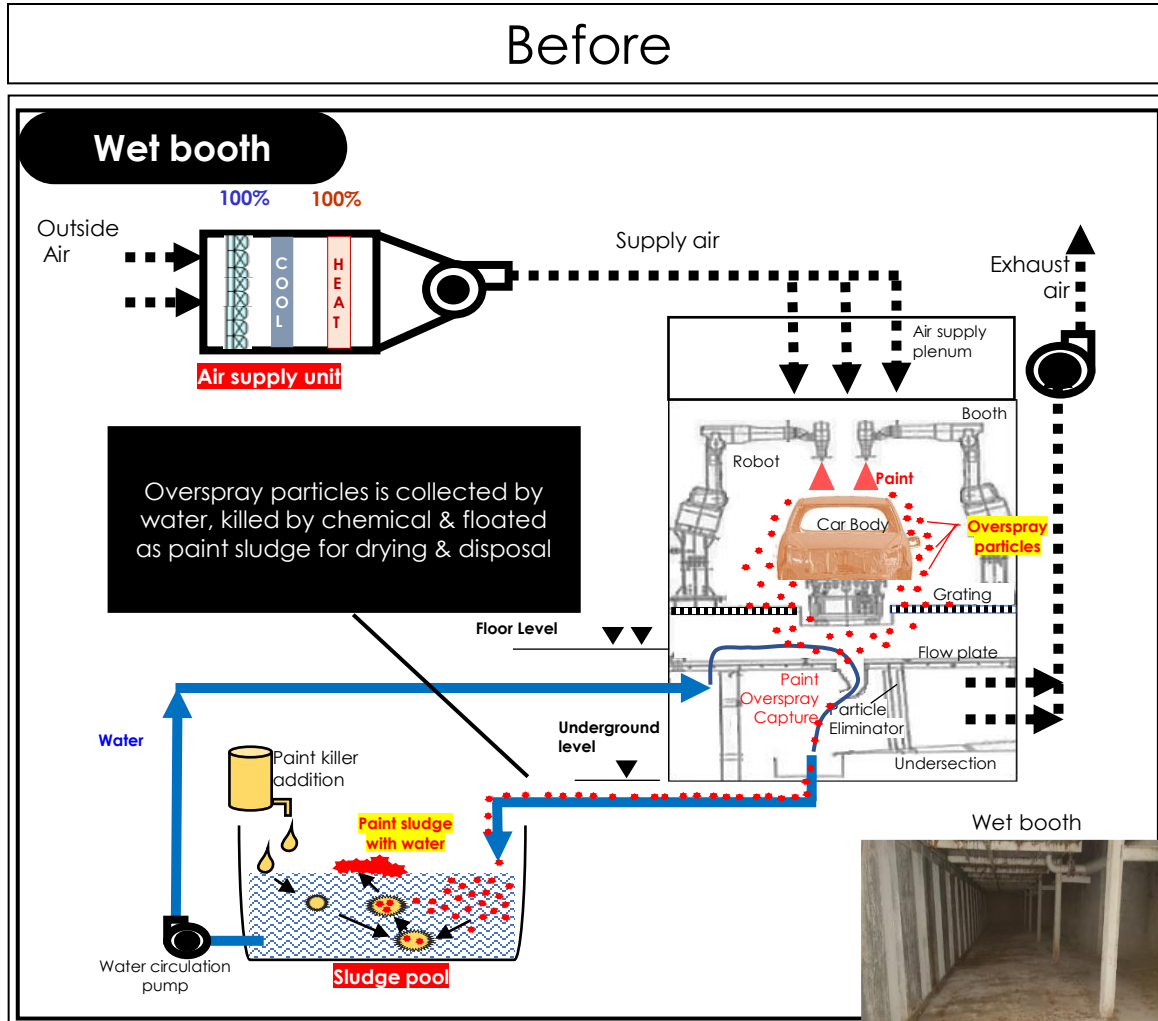
CO₂ :
491 ton

Savings:
₹ 3.7 mil.

ROI:
0.3 Years

Innovative Projects-2: [Dry booth with Air-recirculation system in Paint Shop]

Confidential



Reduction:

Electricity:
1,461 Mwh

Fuel:
38 ton

CO₂:
1,898 ton

Savings:
₹ 10.4 mil.

ROI:
1.7 Years

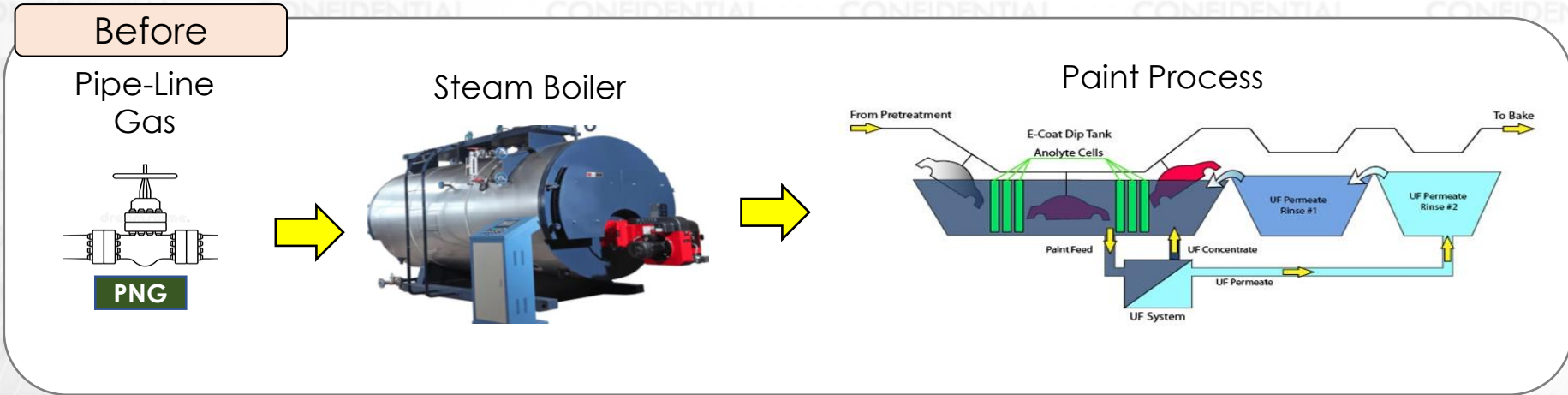
Innovative Projects-3:

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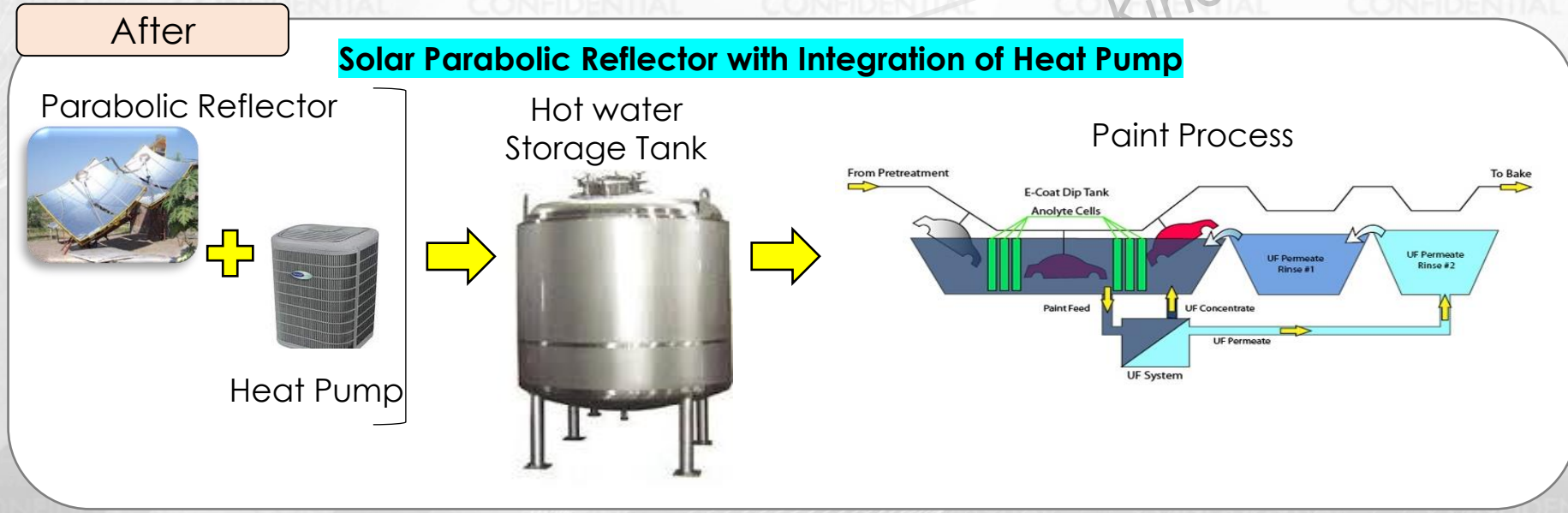
Challenge No-3



Steam Boiler Elimination thro Heat pump with Solar reflector



Steam **generation** using **Pipeline Natural Gas** to produce heat for Paint shop process



Steam elimination & utilization of **Solar Energy & Heat pump** for heat generation to Paint shop process

Ongoing....

Reduction:

Fuel:
571 Ton

CO₂:
1,180 ton

Savings:
₹ 17.2 mil.

ROI:
4.8 Years

Energy Monitoring:

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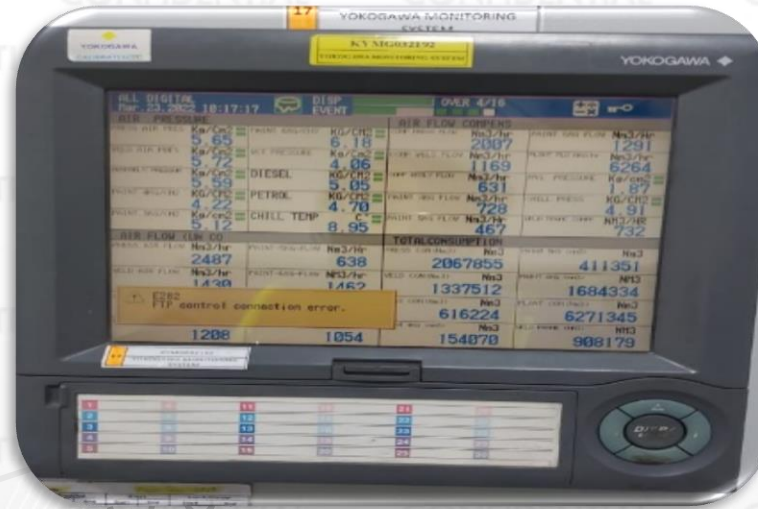
Scada System – Electricity / PNG



Manual Entry



Compressor Logger



Energy Obheya [Energy Management]



BMS – Chiller



Ongoing....



Real time monitoring with all energy elements through **IoT- EMS**

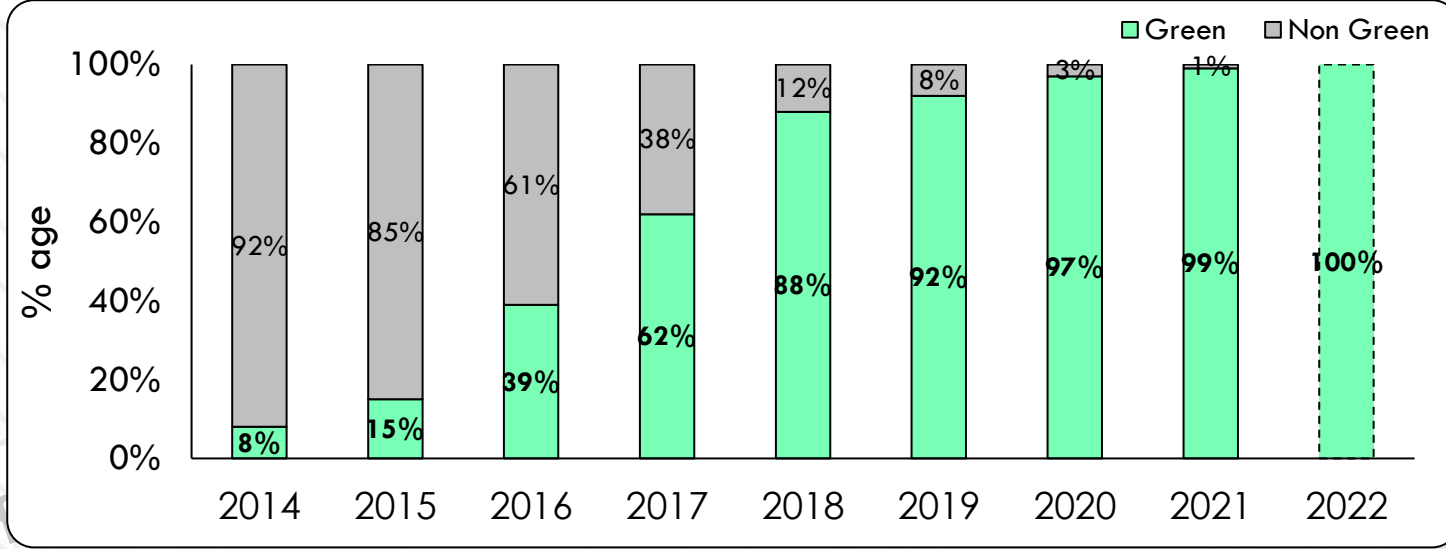
Supply : <Renewable Energy - Electricity>

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Strategy :

1. **Maximize inhouse solar generation** utilizing ground & Roof top.
2. Roof top completely utilized so **move off-site for additional demand.**
3. **RE from open market** due to high demand & flexibility

Green Energy Consumption trend:



1. In-side solar :

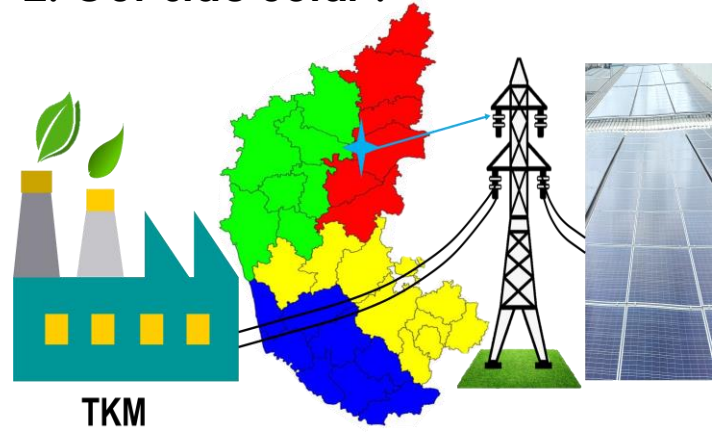


Phase 1 : 3.2 MW
TKM Roof Top & Ground Mounted



Phase 2 : 5 MW
TKM Roof Top

2. Out-side Solar :



Phase 3 : 18 MW
Offsite Solar

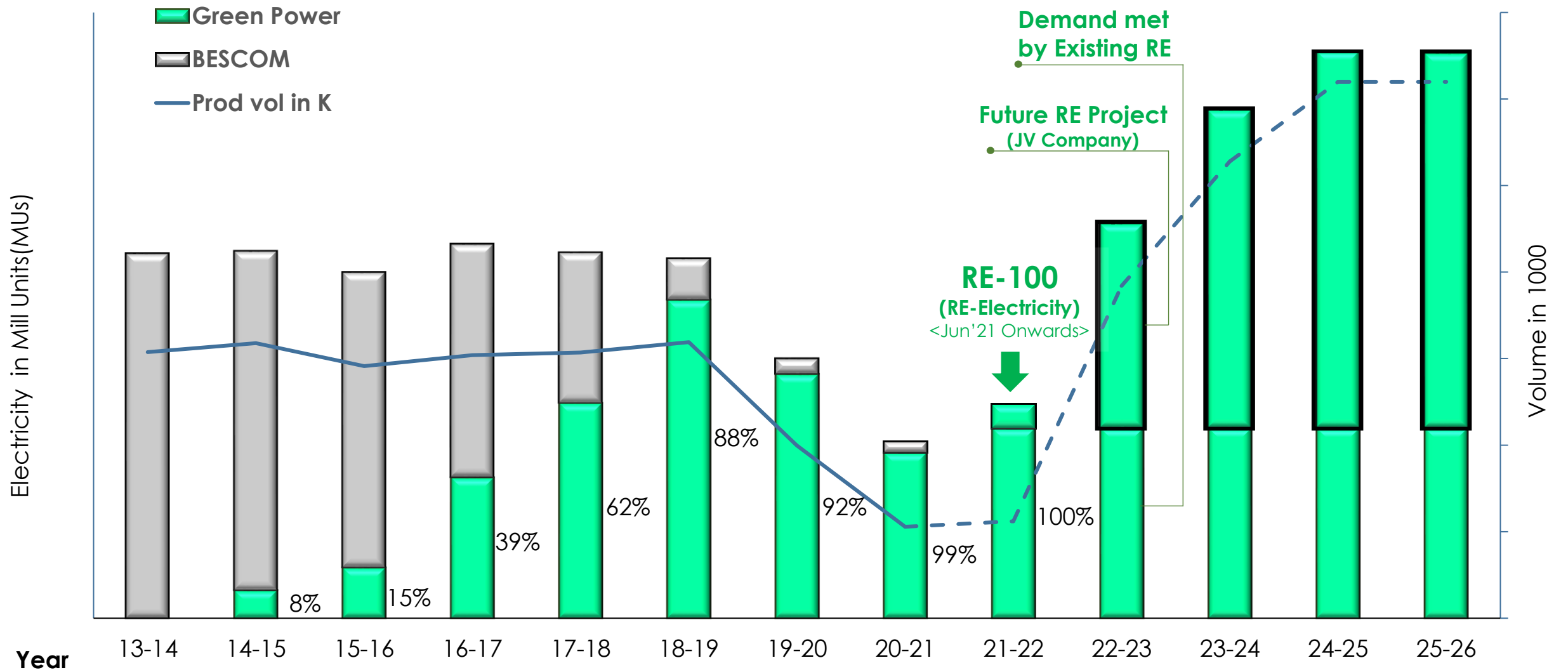
3. Joint Venture: <2023 onwards...>



Phase 4 : Future Demand – 40 MW
Offsite (Group Captive - JV) Solar / Wind

RE Electricity Demand Forecast with Business Expansion

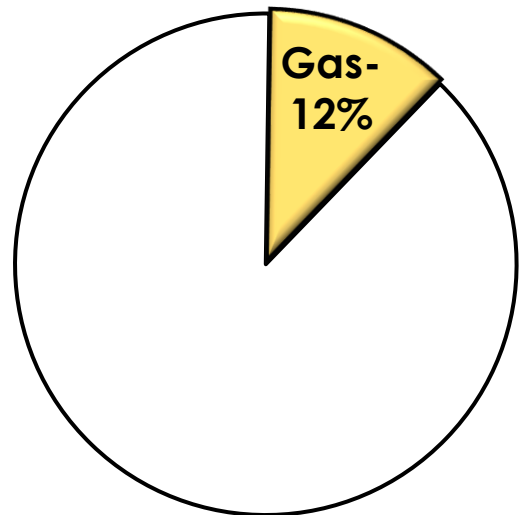
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Sustain RE 100 → through JV company

Supply : <Renewable Energy - Fuel>

Current Gas Usage:

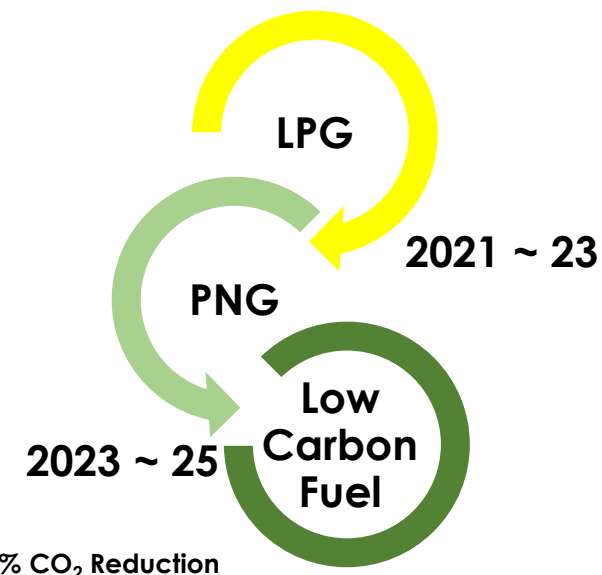


Strategy:

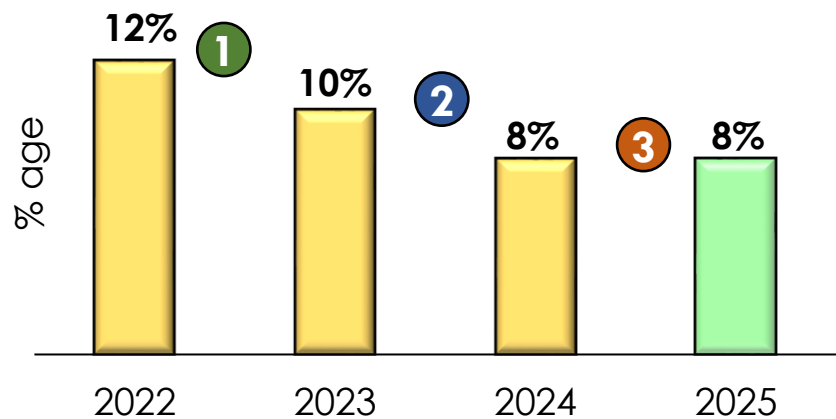
1. Low Carbon alternate fuel
< LPG---> PNG > stepwise changeover.

2. Explore Zero carbon fuel

Step wise Approach:



Year wise Reduction:



Key Activities:

- LPG to PNG source change**
Phase 1 - Complete,
Phase 2 - Under progress
- Steam boiler elimination using Heat pump with Solar reflector.
- Alternate solution [8%] < Under study >

Challenges:

- No Proven Zero carbon fuel for LPG replacement.

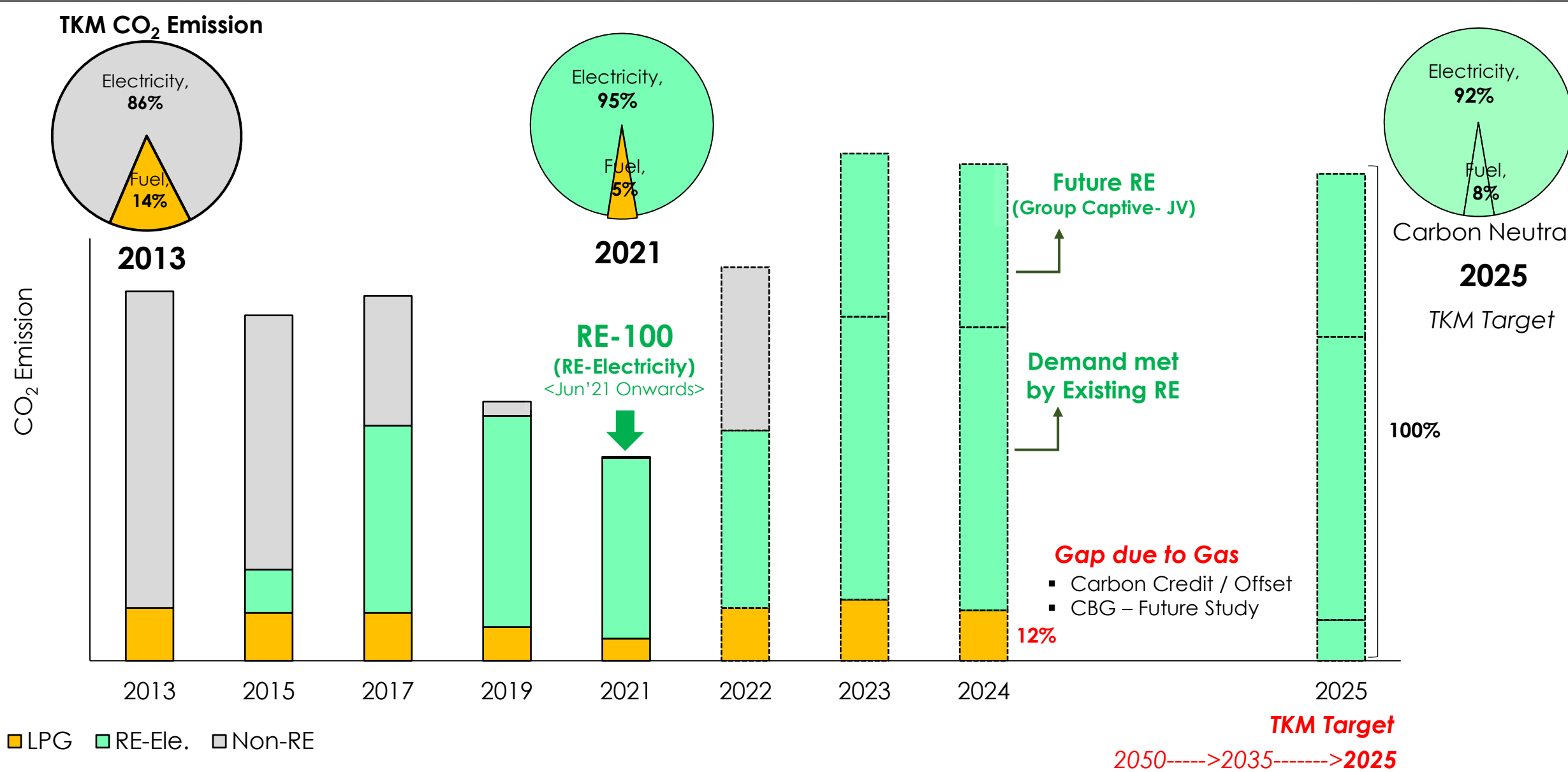
Way Forward :

Compressed Bio-Gas (CBG) - study

2025 CO₂ Emission Scenario:

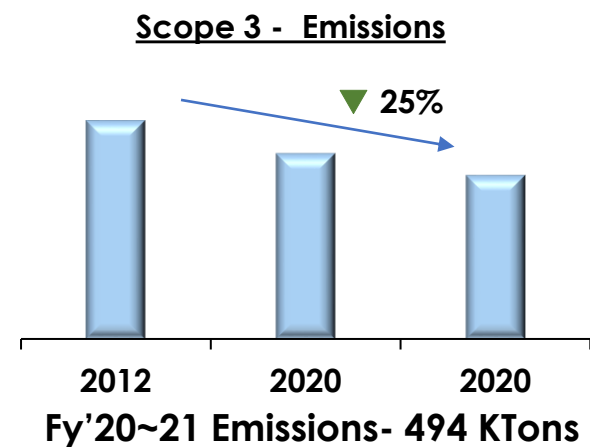
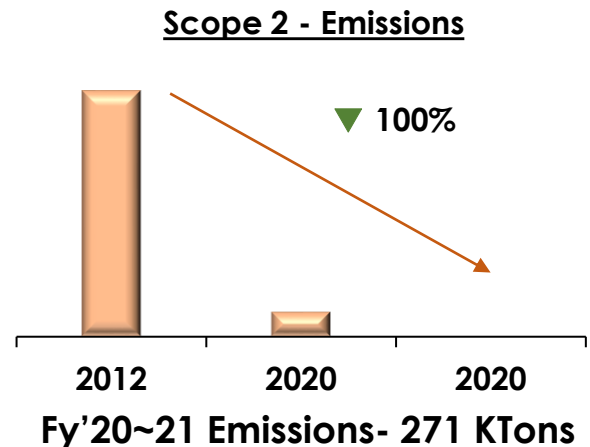
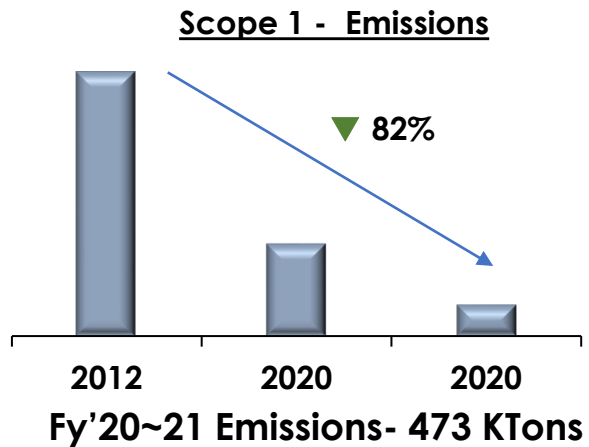
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Challenge No-3

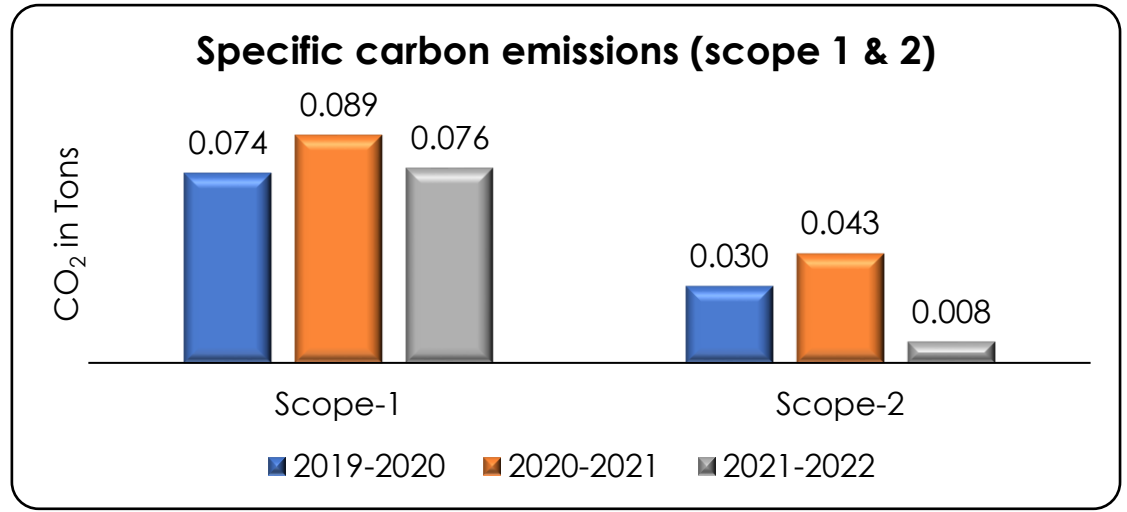
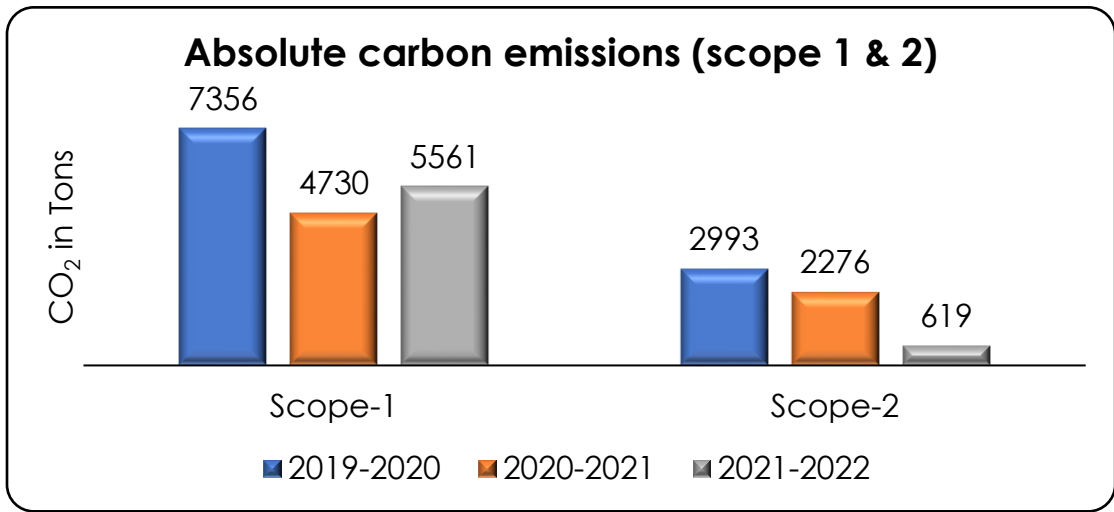


GHG Inventorisation :

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Way forward
 Focus on Scope 3 emissions reduction
 Supplier, Logistics, Dealers & Materials



TKM Bidadi plant achieved **100% [Renewable energy-Electricity] in June 2021** contributing to significant decrease in Scope-2 emissions.

Challenge No-4: [Minimizing and Optimizing Water Usage]

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Approach : 3R [Reduce, Recycle & Reuse]

a. Reduce – Specific Consumption

i. PAINT – Rinse Process

Before

ii. Paint – PTED Process

After

Savings: 0.04 M3/Veh

TM Involvement

b. Recycle

By utilizing advanced technologies like..
RO & MBR

c. Reuse – Rainwater Harvesting

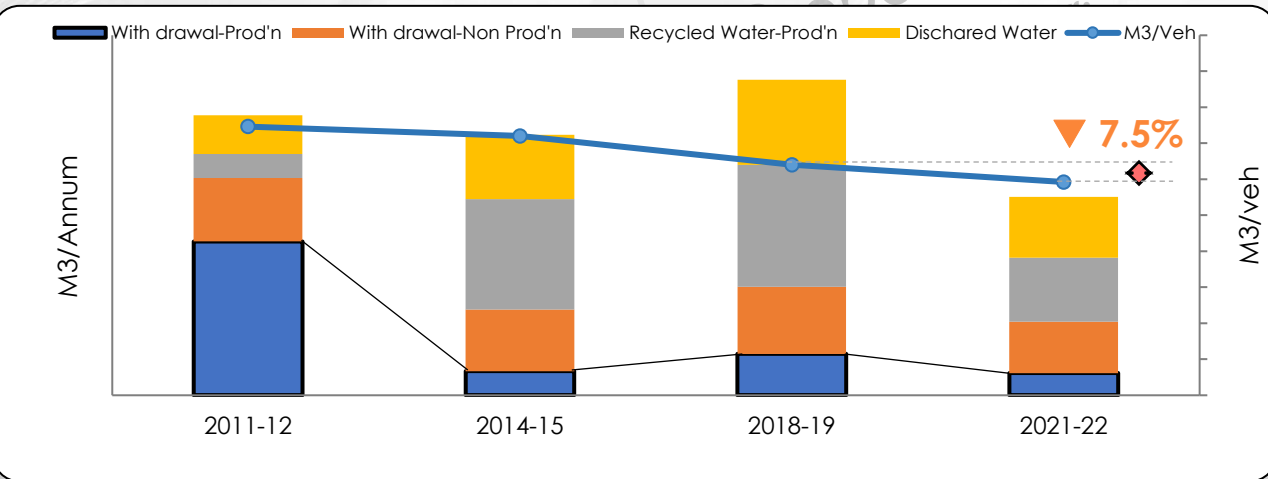
Lined Rain Water Pond

Capacity 25,000 m³

Unlined Rain Water Pond

Capacity 26,000 m³

Water Reduction so far.....



Approach towards Water Positive :

a. Rainwater – For Domestic use

Rainwater utilization for domestic usage

Rainwater Collection → Purification Process (PSF, UF, UV) → Domestic Usage (For Handwash, For Dishwash)

b. Groundwater - Recharge

Avg ground water level @ TKM – 40 ft

TKM No. 01
 (Toyota Affiliates - Asia Pacific Region)

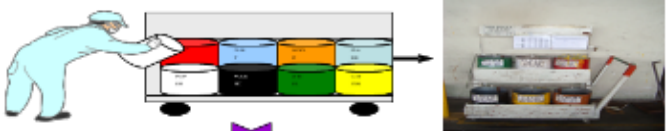
47% Freshwater consumption reduction & 7.5% [m³/Vehicle] in manufacturing in last 3 years

a. TKM Waste Management System → Value management System

1. Waste generation @ Production



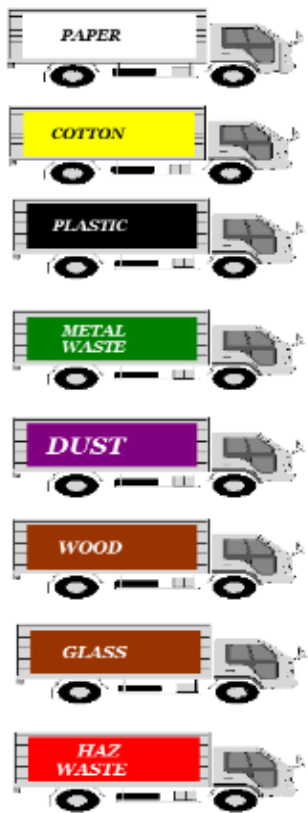
2. Segregation at source



3. Final Storage



Waste Type



Category wise Disposal



Value category – 31 to 59
 from FY 2014 to FY 2020

Recyclability of waste -
 73 % (yr12) → 96% (yr20)

b. Expanding to Value Chain

Waste Management @ Suppliers & Dealers



c. Waste Management → Circular Economy



Plastic Recycling

Plastic waste to granules making and supply back to manufacturing

Metal Recycling

System to Collect from Suppliers & Dealers (Aluminum, Glass, et)

Battery Recycling

Re-built, Re-Use & Re-Cycle

Example



Bumper waste

Granules

Supply to Vehicle Parts manufacturing

96% of Waste is recycled & Promoting across value chain towards Circular Economy

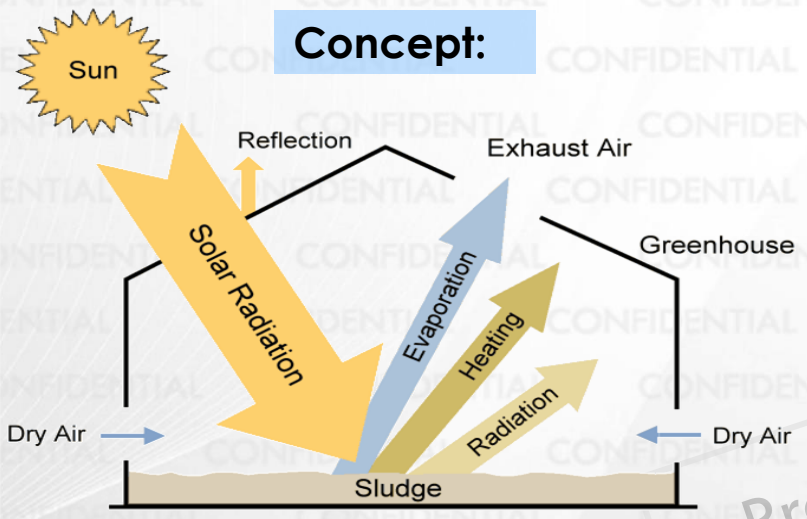
Establishing Recycle based society – [Zero Landfill]

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1. Chemical, Phosphate & Paint Sludge :

Drying at source

Concept:



Benefits:

- Reduction in Hazardous waste : >50%
- Reduction in Logistics CO2 : 40%

TKM with ACC cements carried out first trials of Co-processing Involving MOEFCC,CPCB,KSPCB (Yr 2008)

Incineration to Co-processing

> All incinerable wastes dispose through co-processing to **reduce process emissions** and **achieve Zero waste to Landfill**



Incineration



Co-Processing

1,50,627 tons CO₂ Emissions reduced

Benefits:

- Reduction in Hazardous waste : >12%
- Reduction in Process CO2 : 80%

2. BIO Sludge :

Bio-sludge to Compost using Bio-Enzymes



Bio-Sludge



Drying facility



Final Compost



Manure Approx. 200 tons per annum of utilized for plantation

Minimize Environment impact by eliminating 2850 tons of Hazardous waste to Landfill

Challenge No-6: [Future Society in Harmony with Nature]

Eco Activities :



TKM initiated large-scale Afforestation activity under guidance of Dr Miyawaki in 2009.



More than 320,000 saplings planted with more than 600 native species

Thinking -way :

To restore & reconstruct forests based on the concept of "Potential Natural Vegetation"

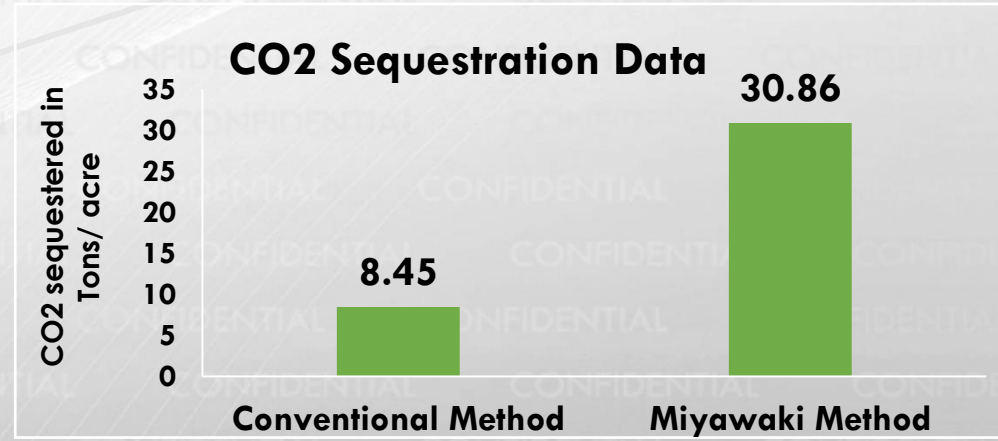
INVENTORY OF IN GREEN-BELT AREA

Project Partner



Approx. 4700 tons of CO₂ Emission sequestered (Cum. FY 2009 to FY 2019)

Outcomes:



Till date more than 20,000 students (Govt & Private Schools) have been trained at Ecozone

Challenge No-6: [Future Society in Harmony with Nature]

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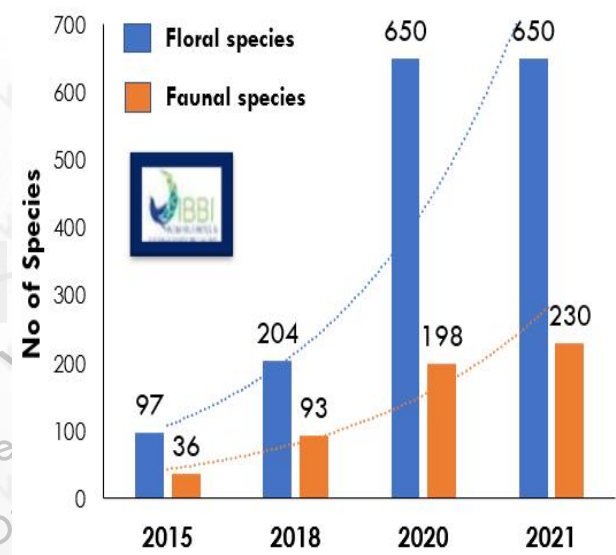


An Experiential Learning Center

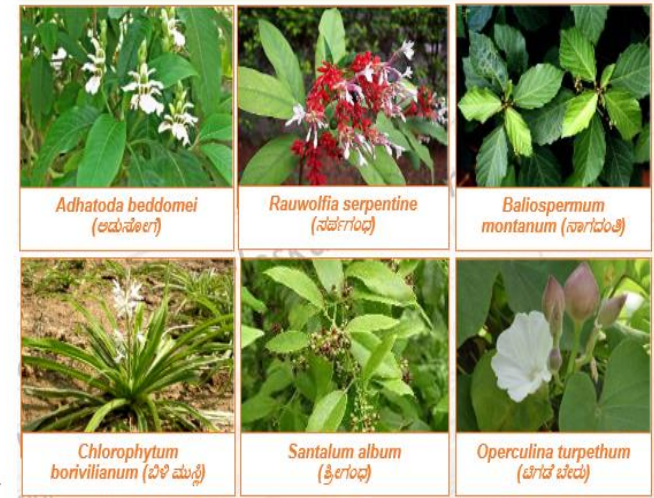
Purpose: To bring in "Behavioral change" towards Environment in Society and "Habitat Restoration"

Biodiversity @ TKM:

Biodiversity inside TKM



The Rare & Endangered Plants inside TKM



Source: IBBI Survey (As on 2021)

IUCN Red list Birds



TKM has collection of 38 varieties of rare and endangered plants which are categorized in IUCN (International Union for Conservation of Nature) Red-data book.

TKM has 4 IUCN Red-list of threatened species

GLIMPSES OF ECOZONE

17 Theme Parks



Toyota Plaza



Evolution timeline walk



Education Building



Solar Energy Park



INSECTS



Land slug, Red nosed cicada

MOTH



Grey Swallowtail Moth

REPTILE



Rainbow Skink

BIRDS

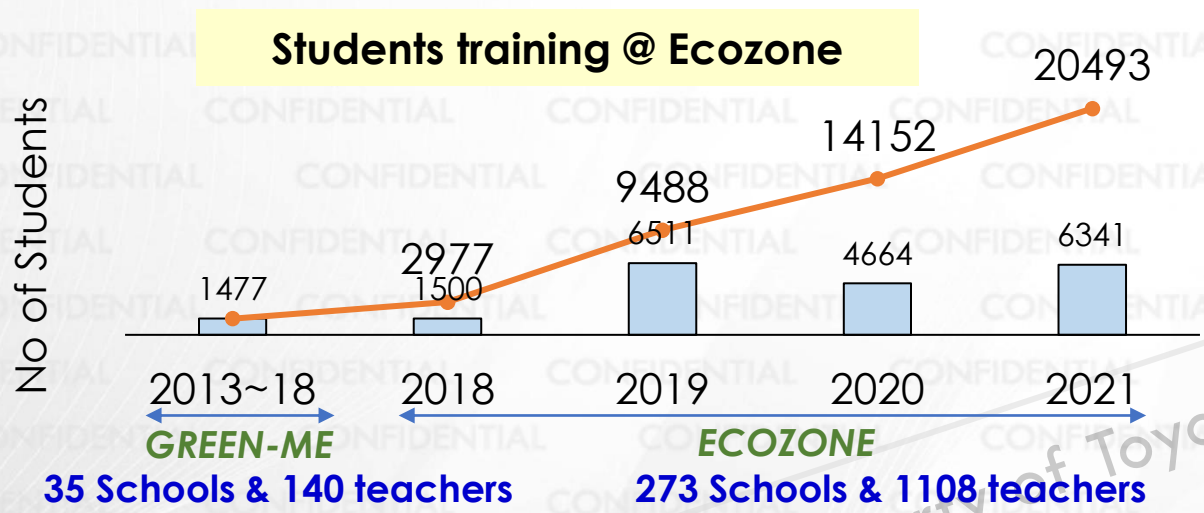


Grey Heron bird, Loten's Sunbird, Green bee eater

Located in an area of 25 acres with 17 Theme Parks & 22 Education Models

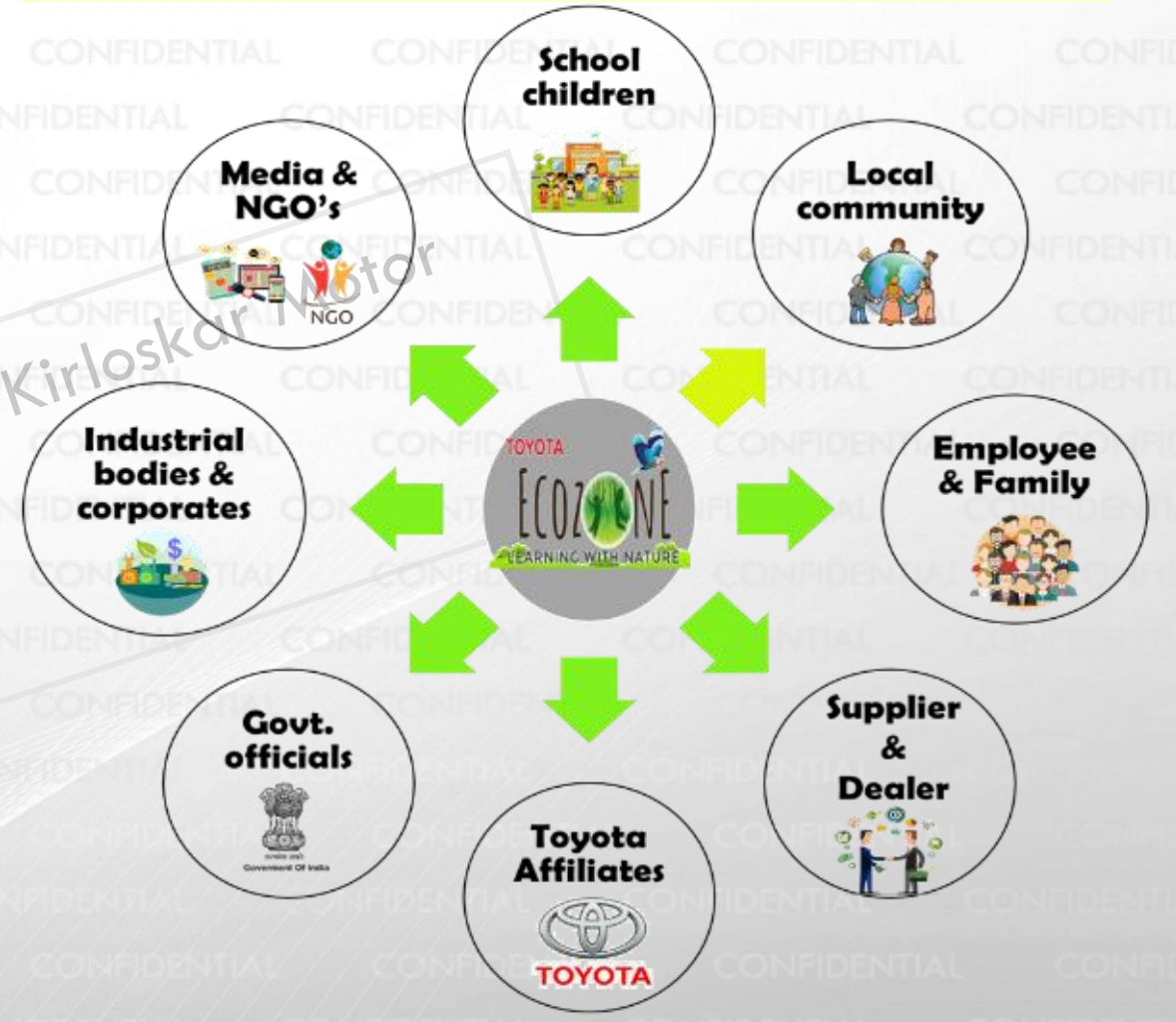
Challenge No-6: [Future Society in Harmony with Nature]

Promotion among Stake holders:



9 training modules developed (6 Offline & 3 Online)

Expanding Ecozone training to all stakeholders



Engaged with **young minds** (Government & Private schools) at Ecozone

Employee & Family Members Involvement:

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TKM utilizes various platforms to build awareness and promote eco consciousness among its stakeholders

Team Members:

Family Members:

Eco Mind:



Eco Kaizen:



Eco Showcase:



Engaged with **young minds** (Government & Private schools) at Ecozone

Awards & Recognitions:

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2012 to 2015
CII Sustainability Awards



2018 CII Environment Domain
Excellence Awards



2018-19
CII CAP 2.0



Mr. Naomi Ishii, MD-TKM
receiving award from
Chairman



Mr. A Tachibana, MD-TKM
receiving award from Mr. Hiroyuki
Fukui
(Chief Executive Officer of AMENA)

Best Environment Management Award –
Asia Pacific Region (2015 ~ 2017)

Toyota Global Eco
Kaizen Award

CII (SR) Award -2021

Golden Peacock award for
Energy Efficiency

Frost & Sullivan & TERI Award -
2021

Recognition from
Ministry of MNRE– FEB 2022



2021 - Logistics
Kaizen



"Best
Hazardous
Waste
Management
Company"



"Water
Management
Company of
the year"



2019



2021

Winner of Golden Peacock
Award for Energy Efficiency
2019 & 2021



Frost & Sullivan & Teri
Awards – Sustainability 4.0



Hon'ble Minister Shri RK
Singh & Shri Kuba
felicitated TKM Energy
Compact – Feb'2022

Please do visit Ecozone

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Website : <https://www.toyotabharat.com/toyota-in-india/environment>

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THANK YOU

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